



# **THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED**

INCORPORATED IN 1947

**2024  
ANNUAL  
REPORT**



## **Insurance with Integrity Since 1947**

The Pakistan General Insurance Company Limited (PGI) was established in 1947 with a resolute commitment to provide reliable and innovative insurance solutions to individuals and businesses across Pakistan. As one of the country's earliest insurance companies, PGI has stood witness to the evolution of the nation's economic and industrial landscape.

In 2024, The Pakistan General Insurance Company Limited (PGI) resumed operations under dynamic new leadership, reaffirming its commitment to trust, service excellence, and forward-looking insurance solutions. Amid evolving regulatory and economic challenges, PGI has demonstrated resilience and adaptability, supported by a professional board, experienced management, and strong reinsurance partnerships. The Company is steadily restoring stakeholder confidence and strengthening its presence in Pakistan's insurance industry.



## Our Legacy and Values

The Pakistan General Insurance Company Limited (PGI) upholds a distinguished legacy rooted in trust, integrity, and service excellence. With unwavering commitment to its clients and stakeholders, PGI has earned a reputable position in Pakistan's insurance industry as one of the most resilient non-life insurers.

The Company is guided by a strong foundation of core values—integrity, accountability, customer focus, excellence, innovation, and resilience—which shape every aspect of its operations. These principles define PGI's organisational culture and serve as a compass for its strategic decisions and stakeholder engagements.

PGI remains steadfast in its pursuit of ethical business practices, regulatory compliance, and long-term value creation. In a rapidly transforming insurance landscape, the Company continuously adapts through innovation, digital enablement, and customer-centric solutions—ensuring relevance and reliability in an evolving market.

Looking ahead, PGI is focused on enhancing its underwriting capabilities, expanding product offerings, and strengthening relationships with clients, reinsurers, and business partners. Anchored by tradition yet oriented toward the future, PGI aspires to be a trusted and forward-thinking insurer that protects and empowers individuals and businesses across Pakistan.



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# Corporate Profile and Business Context



# Key Financial Highlight

As of December 31, 2024

**Gross Written Premium**

23.972  
(Rs in Million)

**Net Insurance Premium**

7.539  
(Rs. in Million)

**Incurred Claims**

(2.950)  
(Rs. in Million)

**Management Expenses**

18.397  
(Rs. in Million)

**Underwriting Results**

(16.644)  
(Rs. in Million)

**Rental Income**

3.408  
(Rs. in Million)

**Total Assets**

716.254  
(Rs. in Million)

**EPS**

0.64  
(Rupees)

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# Key Financial Highlight

As of December 31, 2024

**Investment  
Income**

5.783  
(Rs in Million)

**Other Income**

50.590  
(Rs. in Million)

**Shareholder  
Equity**

500  
(Rs. in Million)

**Profit after  
Tax**

31.804  
(Rs. in Million)

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# Company Information



**Chairman**

Abrar Ahmed Cheema

**Chief Executive Officer**

Abdul Haseeb Fakhri

**Directors**

Abrar Ahmed Cheema

Abdul Haseeb Fakhri

Ali Shahzad

Muhammad Asad Jaweed

Chaudhry Muhammad Naeem

Bushra Shahzad

Jamshed Mir

**Deputy Managing Director &  
Chief Financial Officer**

Altaf Qamruddin Gokal

**Company Secretary &  
Compliance officer**

Muhammad Mushtaq

**Legal Advisors**

Naqvi and Co.

12-Diyal Singh Mansion. The  
Mall, Mozang Chungi, Lahore,  
54000

**Auditors**

M/s Mushtaq & Co., Chartered  
Accountants,  
19-B, Block G Gulberg III,  
Lahore, 54000

**Share Registrar**

Corplink Private Limited  
Wings Arcade, 1-K. Commerci  
Model Town, Lahore, 54000

**Website**

[www.pgi.com.pk](http://www.pgi.com.pk)

**Email**

info@pgi.com.pk

**Registered Office**

PGI House, 5-A Bank Square,  
Shahrah-e-Quaid-e-Azam,  
Lahore 54000

**Head Office**

The Pakistan General Insurance  
Company Limited.  
1649, Shopping Center # 3, Aziz  
Shaheed Road, Mall Plaza  
Chowk, Mall Road, Multan  
Cantt Commercial Area,  
Multan, Punjab.

# Mission

To deliver reliable, customer-focused insurance solutions through professional service, sound governance, and sustainable growth, while contributing to the development of Pakistan's insurance industry.



# Vision

To be a trusted and innovative insurer, securing the future of our clients with integrity and excellence.





# OUR JOURNEY



**“The Pakistan General Insurance Company Limited (PGI), established in 1947, is a public listed insurer dedicated to delivering diverse and dependable non-life insurance solutions throughout Pakistan.”**

PGI is listed on the Pakistan Stock Exchange (PSX) and operates in full compliance with the regulatory framework of the Securities and Exchange Commission of Pakistan (SECP). The company's ownership structure and shareholder classifications are transparently disclosed as per applicable regulatory standards.

With its founding shortly after the birth of Pakistan, PGI stands as one of the nation's earliest general insurance companies. Following a period of operational dormancy beginning in 2017, the Company underwent a renowned focus on strong governance, disciplined underwriting practices and a client-focused service model, reinforcing its position in the insurance sector.

PGI is committed to providing dependable, ethical, and value-driven insurance services designed to safeguard the interests of businesses, SMEs, and individual policyholders alike.



# DIVERSIFIED GENERAL INSURANCE PORTFOLIO

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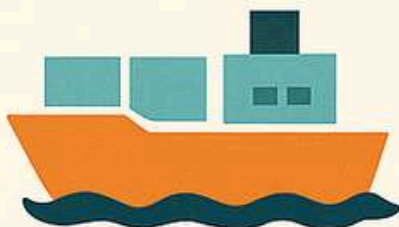
Operating as a General Insurer, PGI's product portfolio is strategically structured to address a comprehensive spectrum of general insurance needs. From safeguarding property, vehicles, and marine assets to providing protection for health, travel, and engineering-related exposures, each insurance product is designed to deliver reliable risk management and financial security.



**Motor Insurance**



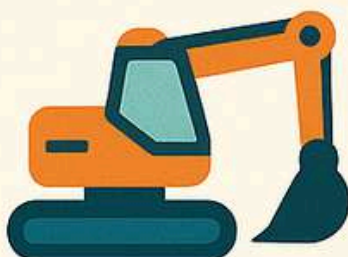
**Fire and Allied  
Perils Insurance**



**Marine Cargo  
and Hull Insurance**



**Health and  
Travel Insurance**



**Engineering**



**Miscellaneous  
Insurance**



# MOTOR INSURANCE





At PGI, we provide comprehensive motor insurance solutions designed to safeguard both individual and commercial vehicles against a wide range of risks.

Our policies offer protection against accidental damage, theft, natural disasters, third party liability including bodily injury and property damage.

Whether it's for a private car, commercial fleet, or heavy transport vehicle, PGI ensures customized coverage options that align with our clients' specific needs.

PGI continues to deliver peace of mind and financial protection on every journey.



# FIRE AND ALLIED PERILS INSURANCE



At PGI, we provide comprehensive Fire and Allied Perils Insurance designed to protect the valuable assets of our clients from a wide array of unforeseen and destructive events. Our policies are tailored to safeguard commercial properties, industrial facilities, residential buildings, and other fixed assets against risks that could result in substantial financial losses.

Our standard coverage includes protection against:

- Fire
- Lightning
- Explosion
- Impact damage
- Storms
- Floods
- Earthquakes
- Riot and strike damage
- Malicious damage

Recognising that every client has unique risk exposures, PGI provides customised coverage solutions that ensure optimal protection aligned with the nature, scale, and operational needs of the insured property.



# Marine Cargo and Hull Insurance



PGI offers tailored Marine Cargo and Hull Insurance solutions to protect goods in transit and vessels against a wide range of risks. Coverage includes loss or damage due to marine perils, fire, theft, handling, masking faults, and natural disasters. Marine Hull Insurance protects ships and vessels against physical damage, total loss, and collision liabilities.

With flexible policy options: voyage specific, open cover, or annual cover, PGI serves importers, exporters, logistics providers and vessel owners. Backed by expert risk assessment and prompt claims handling, PGI ensures secure and compliant marine risk coverage across global trade operations.

# HEALTH AND TRAVEL INSURANCE



PGI provides comprehensive Health and Travel Insurance solutions that offer individuals and corporate clients financial protection and peace of mind in times of medical emergencies or travel-related risks.

Our Health Insurance plans are designed to cover a range of medical expenses, including:

- In-patient hospitalisation
- Surgical procedures
- Specialist consultations
- Diagnostic tests and emergency treatments
- Optional outpatient and maternity coverage

PGI offers tailored health insurance programs for employees, groups, and families, ensuring access to quality healthcare while managing costs effectively.

Our Travel Insurance plans safeguard travellers against unforeseen situations such as:

- Medical emergencies abroad
- Lost baggage and travel documents
- Personal accident and liability coverage



# MISCELLANEOUS INSURANCE





PGI provides a comprehensive range of Miscellaneous Insurance products tailored to cover unique and non-traditional risks for businesses, institutions, and individuals. These offerings include:

### **Public Liability Insurance**

Covers third-party injury or property damage claims.

### **Employer's Liability / Workmen's Compensation**

Provides statutory protection for employee injuries or illnesses.

### **Fidelity Guarantee Insurance**

Protects against financial losses from employee fraud or dishonesty.

### **Professional Indemnity Insurance**

Covers legal liabilities for professionals due to errors or negligence.

### **Travel Bonds & Customs Bonds**

Ensures compliance with contractual or regulatory requirements.

### **Cash-in-Transit / Cash-in- Safe Insurance**

Secures cash against theft during transit or while stored.

PGI's underwriting team offers customised, cost-effective solutions to meet specific risk profiles, ensuring client protection, regulatory compliance, and business continuity.



# ENGINEERING INSURANCE



PGI offers comprehensive Engineering Insurance solutions tailored to protect infrastructure projects, machinery, and electronic equipment from a broad range of engineering-related risks. These products are designed to meet the needs of contractors, project owners, and engineering firms across construction, installation, and operational phases.

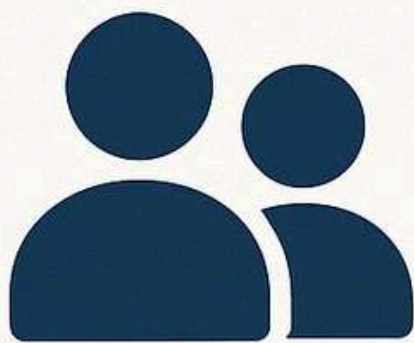
### **Key Coverages Include:**

- **Contractors' All Risks (CAR) Insurance** – Covers damage to construction works and third-party liabilities during project execution.
- **Erection All Risks (EAR) Insurance** – Protects against losses during the installation of machinery and structures, including third-party exposures.
- **Machinery Breakdown Insurance** – Insures operational or idle machinery against sudden physical damage.
- **Electronic Equipment Insurance** – Provides protection for IT and communication devices from fire, theft, or electrical disturbances.
- **Boiler and Pressure Vessel Insurance** – Covers explosion or collapse of pressurized systems, including liability for property damage and injuries.

PGI's expert teams ensure tailored, risk-specific coverage to support financial security and operational continuity for complex engineering projects.



# INFORMATION FOR SHAREHOLDERS AND INVESTOR





THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED

## NOTICE OF THE 78<sup>th</sup> ANNUAL GENERAL MEETING

Notice is hereby given that the 78th Annual General Meeting of the members of The Pakistan General Insurance Company Limited will be held on Monday, May 28 2025, at 4:00 PM at the Company's Head Office located at 1649, Shopping Center # 3, Aziz Shaheed Road, Mall Plaza Chowk, Mall Road, Multan Cantt Commercial Area, Multan, Punjab, to transact the following business:

### Ordinary Business

1. To confirm the minutes of the 77th Annual General Meeting held on May 28, 2024.
2. To receive, consider and adopt the audited financial statements of the Company for the year ended December 31, 2024, together with the Directors' and Auditors' Reports thereon.
3. To appoint Auditors for the year ending December 31, 2025, and fix their remuneration.
4. To elect seven (7) Directors in accordance with Section 159(1) of the Companies Act, 2017.

The following retiring Directors are eligible for re-election:

- Abrar Ahmed Cheema
- Abdul Haseeb Fakhri
- Ali Shahzad
- Bushra Shahzad
- Chaudhry Muhammad Naeem
- Muhammad Asad Jaweed
- Jamshed Mir



## Special Business

- To consider and, if thought fit, to pass, with or without modification, the following special resolutions:

5. To consider and if thought fit approve an increase in the authorized share capital of the Company and for this purpose pass the following special resolution, with or without any amendments and to approve the consequent amendments in the Memorandum and Articles of Association of the Company, subject to requisite approvals, if any:

**“RESOLVED THAT** the authorized share capital of the Company be and is hereby increased from Rs. 500,000,000/- (Rupees Five Hundred Million Only) divided into 50,000,000 (Fifty Million) shares of Rs. 10/- each to Rs. 1,500,000,000/- (Rupees One Billion Five Hundred Million Only) divided into 150,000,000 (One Hundred Fifty Million) Equity Shares of Rs. 10/- each, each ranking pari passu in every respect with the existing ordinary shares of the Company.

**“RESOLVED FURTHER THAT,** in consequence of the said increase in the Authorized Share Capital of the Company, the existing Clause V of the Memorandum of Association of the Company be and is hereby replaced in its entirety as follows;

### Clause V of the Memorandum of Association

The Authorized Capital of the Company is Rs. 1,500,000,000/- (Rupees One Billion Five Hundred Million Only) divided into 150,000,000 (One Hundred Fifty Million) Equity Shares of Rs. 10/- each, with power to increase the capital or any portion thereof and to consolidate, reorganise or alter the share capital of the Company; and to divide and/or sub-divide the whole or any part of its share capital into several classes as may be determined by or in accordance with the regulations of the Company or subject to the provisions of the Companies Act, 2017.



## THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED

**“RESOLVED FURTHER THAT,** in consequence of the said increase in the Authorized Share Capital of the Company, the existing Article 5 of the Articles of Association of the Company be and is hereby replaced in its entirety as follows;

### **Article 5 of the Article of Association**

The Authorized Capital of the Company is Rs. 1,500,000,000/- (Rupees One Billion Five Hundred Million Only) divided into 150,000,000 (One Hundred Fifty Million) Equity Shares of Rs. 10/- each.

**“RESOLVED FURTHER THAT** the Chief Executive Officer, Chief Financial Officer and the Company Secretary of the Company be and are hereby singly as well as any two jointly authorized to take all necessary steps and execute documents including legal and corporate formalities and file all requisite documents with Securities & Exchange Commission of Pakistan as may be necessary or expedient for the purpose of giving effect to the spirit and intent of the above resolutions according to the applicable Laws and Regulations.”

### **Any Other Business**

To transact any other business with the permission of the Chair.

**By Order of the Board,**

Muhammad Mushtaq  
**Company Secretary**

Multan: Tuesday, May 06, 2025



## THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED

### Notes:

#### **AGM Participation through VC/OAVM (Virtual Meeting Access)**

- Due to SECP guidelines and the COVID-19 pandemic, companies must provide an operative Zoom link for attending the AGM.
- Members can join the AGM via Zoom with:

Meeting ID: 4705346021

Passcode: h113JN

Zoom Link: [https://us05web.zoom.us/j/88474723544?](https://us05web.zoom.us/j/88474723544?pwd=EU6l8qB9cnzKsNRMCAzmj8agjAjq1)

[pwd=EU6l8qB9cnzKsNRMCAzmj8agjAjq1](https://us05web.zoom.us/j/88474723544?pwd=EU6l8qB9cnzKsNRMCAzmj8agjAjq1)

#### **Attendance and Voting Procedure**

- Only members who submit a scanned attendance slip with a valid CNIC to [info@pgi.com.pk](mailto:info@pgi.com.pk) will be allowed to join the meeting.
- Voting can be done through:
  1. Electronic voting
  2. Postal ballot
  3. Show of hands via VC

#### **Important Dates**

- Book Closure Period: Thursday, May 21, 2025 to Wednesday, May 28, 2025 (both days inclusive)
- AGM Date & Time: Tuesday, May 28, 2025, at 04:00 P.M.
- Deadline for Proxy/Attendance Slip Submission: 48 hours before the AGM
- Postal Ballot Deadline: Must be received by Monday, May 26, 2025, during business hours.

#### **Shareholding and Proxy Guidelines**

- Members must convert physical shares to Book-Entry Form.
- Proxy form must be accompanied by attested CNIC copy.
- Only one proxy per member is allowed.
- Proxy and ballot forms must be signed and correctly filled to be valid.

#### **Closure of Share Transfer Books**

The Share Transfer Books of the Company will remain closed from May 21, 2025 to May 28, 2025 (both days inclusive). Transfers received at the Company's Share Registrar, Corplink (Pvt.) Limited, Wings Arcade, 1-K Commercial, Model Town, Lahore, by the close of business on May 21, 2025, will be treated in time for the purpose of attending the AGM.





## THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED

### **Participation and Proxy**

A member entitled to attend and vote at the meeting may appoint another member as a proxy. Proxies, in order to be effective, must be received at the Registered Office of the Company not less than 48 hours before the meeting.

### **CDC Account Holders**

Members holding shares in CDC are requested to bring their original CNICs/passports for identification and provide their account and participant IDs for verification. In case of proxy, a valid copy of CNIC of the member and proxy, along with the proxy form duly attested must be submitted.

### **E-Voting Facility**

Pursuant to the Companies (Postal Ballot) Regulations, 2018 and Section 143 of the Companies Act, 2017, e-voting may be arranged for the agenda item(s) subject to receipt of such demand from members holding an aggregate of not less than 10% of the total paid-up capital. Members are requested to notify the Company Secretary in writing at least 10 days before the date of AGM if they wish to demand e-voting.

### **Video Conference Facility**

In compliance with SECP's guidelines, members who wish to participate in the AGM through video link may register their request by emailing their name, CNIC number, folio number, cell number, and email address to [info@pgi.com.pk](mailto:info@pgi.com.pk) at least 48 hours before the meeting. A video link will be shared with those who register accordingly.

### **Change Of Address**

Members are requested to notify any change in their address or contact details immediately to the Share Registrar.

### **Submission of Intention to Contest Election of Directors**

Members intending to contest the election of directors are required to submit their notices of intention along with relevant declarations and disclosures at the Registered Office of the Company not later than fourteen (14) days prior to the date of the AGM in compliance with the provisions of Section 159 of the Companies Act, 2017.



**The Pakistan General Insurance Company Limited (CUIN: 0043762)**  
**Registered Office: 5A, Bank Square, Lahore**  
**Tel: 042-+92-(42) 3732-4404; 3722-3224**  
**Email: info@pgi.com.pk**

**Attendance Slip**  
**Annual General Meeting – 2024**

<b>Registered Folio / Client ID</b>	
<b>Name and Address of Shareholder(s)</b>	
<b>Joint Holder 1 (if any)</b>	
<b>Joint Holder 2 (if any)</b>	

**I/We hereby record my/our presence at the Annual General Meeting of The Pakistan General Insurance Company Limited held on , 2025 at 04:00 P.M.**

<b>Member's / Proxy's Folio / Client ID</b>	<b>Member's / Proxy's Name (Block Letters)</b>	<b>Member's / Proxy's Signature</b>

**Note:**

- Shareholders are requested to complete and sign this Attendance Slip and submit a scanned copy, along with a valid CNIC, via email to info@pgi.com.pk at least 48 hours before the meeting.
- Attendance is subject to verification of identity and entitlement.
- Only members whose names appear in the Register of Members as on the book closure date are eligible to attend and vote.



THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED  
FORM OF PROXY

For the Annual General Meeting – 2024

I/We, \_\_\_\_\_ of \_\_\_\_\_, holding CNIC/Passport No. \_\_\_\_\_ and being a member of The Pakistan General Insurance Company Limited, hereby appoint: \_\_\_\_\_ of \_\_\_\_\_, holding CNIC/Passport No. \_\_\_\_\_, or failing him/her hereby appoint, \_\_\_\_\_ of \_\_\_\_\_, holding CNIC/Passport No. \_\_\_\_\_, as my/our proxy to attend and vote for me/us and on my/our behalf at the Annual General Meeting of the Company to be held on T, 2025, at 04:00 P.M. via VC/OAVM, and at any adjournment thereof.

As witness my/our hand/seal this \_\_\_\_ day of \_\_\_\_\_, 2025.

**WITNESSES:**

1. Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Address: \_\_\_\_\_

CNIC No.: \_\_\_\_\_

2. Signature: \_\_\_\_\_

Name: \_\_\_\_\_

Address: \_\_\_\_\_

CNIC No.: \_\_\_\_\_

Folio / CDC Account No.: \_\_\_\_\_

Revenue Stamp of Rs. 5/-

To be signed by the above named shareholder

**Note:**

1. This proxy form must be deposited at the Company's Registered Office at least 48 hours before the time of the meeting.
2. A proxy must be a member of the Company.
3. The form must be witnessed by two individuals, along with their CNIC numbers.
4. Attested copies of CNIC of both the appointer and proxy-holder must be enclosed.
5. The proxy must present their original CNIC at the time of the meeting.
6. For corporate entities, a Board resolution or Power of Attorney with specimen signature must accompany the form.



INCORPORATED IN 1947

THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED  
POSTAL BALLOT PAPER

**Ballot paper for voting through the post for the Special Business at Annual General Meeting to be held on Monday, May 28 2025, at 4:00 PM at the Company's Head Office located at 1649, Shopping Center # 3, Aziz Shaheed Road, Mall Plaza Chowk, Mall Road, Multan Cantt Commercial Area, Multan.**

Folio/CDS Account Number	
Name of Shareholder/Proxy Holder	
Registered Address	
Number of Shares Held	
CNIC/Passport No. (in case of foreigner) (copy to be attached)	
Additional information and enclosures (in case of representative of body corporate, corporation and Federal Government)	
Name of Authorized Signatory	
CNIC/Passport No. (in case of foreigner) of Authorized Signatory (copy to be attached)	

**Agenda Item # 05**

**“RESOLVED THAT** the authorized share capital of the Company be and is hereby increased from Rs. 500,000,000/- (Rupees Five Hundred Million Only) divided into 50,000,000 (Fifty Million) shares of Rs. 10/- each to Rs. 1,500,000,000/- (Rupees One Billion Five Hundred Million Only) divided into 150,000,000 (One Hundred Fifty Million) Equity Shares of Rs. 10/- each, each ranking pari passu in every respect with the existing ordinary shares of the Company.”

1. Please indicate your vote by ticking (\_\_\_) the relevant box.

2. In case if both the boxes are marked as (\_\_\_), your poll shall be treated as “Rejected”.



## THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED

Instructions for Poll		
1. Please indicate your vote by ticking ( ___ ) the relevant box.		
2. In case if both the boxes are marked as ( ___ ), your poll shall be treated as “Rejected”.		
I/We hereby exercise my/our vote in respect of the above resolution through ballot by conveying my/our assent or dissent to the resolution by placing tick (✓) mark in the appropriate box below:		
Resolution	I/We assent to the Resolution (FOR)	I/We dissent to the Resolution (AGAINST)
Agenda Item # 5		
Agenda Item # 6		

### NOTES:

1. Duly filled ballot paper should be sent to the Chairman at 5A, Bank Square, Lahore or email at [info@pgi.com.pk](mailto:info@pgi.com.pk).
2. Copy of CNIC / Passport (in case of a foreigner) should be enclosed with the postal ballot form.
3. Ballot paper should reach the Chairman office within business hours by or before Tuesday, May 27, 2025. Any postal ballot received after this date will not be considered for voting.
4. The signature on the ballot paper should match the signature on CNIC / Passport (in case of a foreigner).
5. Incomplete, unsigned, incorrect, defaced, torn, mutilated, over-written poll paper will be rejected.
6. In case of a representative of a body corporate, corporation or Federal Government, the Ballot Paper Form must be accompanied by a copy of the CNIC of an authorized person, an attested copy of Board Resolution / Power of Attorney / Authorization Letter etc., in accordance with Section(s) 138 or 139 of the Companies Act, 2017 as applicable. In the case of foreign body corporate etc., all documents must be attested by the Counsel General of Pakistan having jurisdiction over the member.

Shareholder / Proxy holder Signature/Authorized Signatory  
(In case of corporate entity, please affix company stamp)

Date: \_\_\_\_\_

# GOVERNANCE



# Chairman's Review

It is with pride and pleasure that I present the Annual Report of The Pakistan General Insurance Company Limited for the year ended December 31, 2024.

The year 2024 marked a remarkable revival for PGI. After several years of inactivity, the Company resumed operations under a new, dynamic leadership with the support of the Board of Directors. Through focused restructuring, regulatory compliance, and operational realignment, we have reestablished our presence in Pakistan's insurance industry.

PGI recorded a Gross Written Premium of Rs. 23.972 million while the net insurance premium of Rs. 7.539 million and rental income Rs. 3.407 million. The company recorded profit after tax of Rs. 31.804 million. This overall financial performance reflects a solid start toward sustainability.

Strategically, we have implemented enhanced governance practices, modernized our underwriting framework, and strengthened claims management with the support of new Professional Management. Our approach is rooted in prudence, customer trust, and long-term value creation.

Looking ahead, PGI is poised for growth. Our focus in 2025 will be on operational efficiency, digital enablement, and expanding our product portfolio to meet evolving market needs.

I extend my heartfelt gratitude to our valued clients and shareholders for their continued trust and confidence, which remain the foundation of our success.

I also express our sincere appreciation to the Securities & Exchange Commission of Pakistan, Pakistan Stock Exchange and our esteemed reinsurers for their trust and support. I would also like to thank our field force, officers and staff of the Company for the sincere and dedicated efforts. Together, we are building a stronger, more resilient PGI.

**Abrar Ahmed Cheema**  
Chairman



# چیئرمین کا جائزہ

یہ فخر اور خوشی کے ساتھ ہے کہ میں 31 دسمبر 2024 کو ختم ہونے والے سال کی پاکستان جنرل انشورنس کمپنی لمیٹڈ کی سالانہ رپورٹ پیش کر رہا ہوں۔ سال PGI, 2024 کے لیے قابل ذکر بحالی کا سال ہے۔ کئی سالوں کی غیر فعالیت کے بعد کمپنی نے بورڈ آف ڈائریکٹرز کے تعاون سے ایک نئی متحرک قیادت کے ساتھ دوبارہ کام شروع کیا۔ فوکس ری اسٹرکچرنگ، ریگولیٹری کمپلائنس، اور آپریشنل ری الائنمنٹ کے ذریعے ہم نے پاکستان کی انشورنس انڈسٹری میں اپنی موجودگی کو دوبارہ قائم کیا ہے۔ PGI نے Rs, 23.972 ملین کا مجموعی تحریری پرییم ریکارڈ کیا ہے۔ جبکہ خالص انشورنس پرییم 7.539 ملین اور کرایہ کی آمدنی 3.407 ملین کمپنی کے ویدہ از ٹیکس منافع 31.804 ملین۔ یہ مجموعی مالی کارکردگی کی پائیداری کی جانب ایک ٹھوس آغاز کی عکاسی کرتا ہے۔

بہتر حکمت عملی کے طور پر ہم نے بہتر گورننس کے طریقوں کو نافذ کیا ہے۔ اپنے انڈر رائٹنگ فریم ورک کو جدید بنایا ہے، اور نئے پروفیشنل مینجمنٹ کے تعاون سے کلیمز مینجمنٹ کو مضبوط کیا ہے۔ ہمارے نقطہ نظر کی جڑیں گاہک کے اعتماد، اور طویل المدتی قدر کی تخلیق میں ہے۔

آگے دیکھتے ہوئے، PGI ترقی کے لیے تیار ہے 2025 میں ہماری توجہ آپریشنل کارکردگی ڈیجیٹل قابلیت اور مارکیٹ کی بھرتی ہوئی ضروریات کو پورا کرنے کے لیے اپنے پروڈکٹ پورٹ فولیو کو بڑھانے پر مرکوز ہوگی۔ میں اپنے قابل قدر کلائنٹس اور شیئر ہولڈرز کو ان کے مسلسل اعتماد کے لیے تہہ دل سے شکریہ ادا کرتا ہوں۔ جو ہماری کامیابی کی بنیاد ہے۔ میں سکیورٹیز اور ایکسچینج کمشن آف پاکستان، پاکستان اسٹاک ایکسچینج اور ہمارے ری بیم کنڈگان کو ان کے اعتماد اور تعاون کے لیے اپنی مخلصانہ تعریف کا اظہار کرتا ہوں۔ میں اپنی فیلڈ فورس کمپنی کے افسران اور عملے کا بھی مخلصانہ اور سرشار کوششوں کے لیے شکریہ ادا کرتا چاہوں گا۔ ہم مل کر ایک مضبوط زیادہ لچکدار PGI بنائیں گے۔

ابراہیم احمد چیمہ

چیئر مین



## **Gender Pay Gap Disclosure**

At The Pakistan General Insurance Company Limited (PGI), we recognize the importance of diversity, equity, and inclusion as essential components of a sustainable and progressive workplace. As part of our commitment to responsible corporate governance, we are mindful of the gender pay gap issue that continues to affect the financial and professional advancement of women in the workforce.

PGI formally resumed its operations in 2024 under new management, and as such, we are currently in the early stages of rebuilding our workforce and organizational structure. During this period of operational revival and consolidation, our immediate focus has been on restoring functional capacity, ensuring regulatory compliance, and strengthening core business areas. Accordingly, the current employee base remains relatively small and is undergoing restructuring, which limits the availability of comprehensive gender pay gap data at this stage.

Nevertheless, PGI remains firmly committed to promoting fair and equitable remuneration practices. We are actively working towards building a diverse and inclusive organizational culture, and as we scale our operations, we intend to implement a transparent compensation framework that will include regular monitoring and reporting of gender-based pay metrics.

We understand that closing the gender pay gap is not just a matter of compliance but a reflection of organizational values and leadership. As PGI grows, we will align our internal policies with global best practices to ensure equal opportunities for all employees, regardless of gender.

# **CORPORATE GOVERNANCE OVERVIEW**

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## **Governance Framework**

The Company's governance structure is built on internationally recognized principles and tailored to meet the legal and regulatory environment of Pakistan. It defines the roles, relationships, and functions of key corporate bodies, including the Board of Directors, Board Committees, and Executive Management. This framework ensures that decision-making processes are robust, responsive, and aligned with the Company's vision and strategic priorities.

## **Compliance with Regulatory Codes**

As a listed entity on the Pakistan Stock Exchange (PSX), the Company is committed to full compliance with the Code of Corporate Governance issued by the Securities and Exchange Commission of Pakistan (SECP). Adherence to these regulations reinforces investor confidence, safeguards shareholder rights, and promotes ethical and lawful business conduct.

## **Roles and Responsibilities of the Board and Committees**

The Board of Directors plays a central role in guiding corporate strategy, overseeing risk, and ensuring legal and regulatory compliance. Specialized committees—including the Audit Committee, Human Resources & Remuneration Committee, Risk Management Committee, and Investment Committee—support the Board in discharging its responsibilities effectively. Each committee operates under well-defined terms of reference and contributes to prudent oversight and operational integrity.

## **Risk Management Practices**

The Company maintains a comprehensive Enterprise Risk Management (ERM) framework that identifies, assesses, mitigates, and monitors risks across all business functions. The Risk Management Committee ensures that internal controls and risk strategies are aligned with the Company's objectives and regulatory requirements. This proactive risk culture enhances resilience and business continuity.

## **Ethical Standards and Corporate Values**

Ethics and integrity are foundational pillars of our governance philosophy. The Company enforces a strict Code of Conduct, Anti-Bribery and Corruption Policy, and Whistleblower Protection Policy to cultivate a responsible and transparent work environment. These standards guide the behavior of directors, management, employees, and business partners, ensuring alignment with the Company's mission and stakeholder expectations.



# BOARD OF DIRECTORS

The Board of Directors at PGI consists of seasoned professionals and distinguished industry experts who bring a wealth of experience across finance, insurance, corporate governance, and risk management. Their diverse backgrounds and strategic insight play a pivotal role in guiding the company’s vision, ensuring regulatory compliance, and driving sustainable growth in a competitive insurance landscape.

NATURE OF DIRECTORSHIP	NAME
CHAIRMAN	ABRAR AHMED CHEEMA
EXECUTIVE DIRECTOR	ABDUL HASEEB FAKIH
EXECUTIVE DIRECTOR	ALI SHAHZAD
NON-EXECUTIVE DIRECTOR	CHAUDHRY MUHAMMAD NAEEM
NON-EXECUTIVE DIRECTOR	BUSHRA SHAHZAD
INDEPENDENT DIRECTOR	MUHAMMAD ASAD JAWEED
INDEPENDENT DIRECTOR	JAMSHED MIR



## Abrar Ahmed Cheema Chairman of the Board

Mr. Abrar is a proactive, innovative, and success-driven professional with over 30 years of experience in the banking and financial sector. With a strong background in banking industry operations, business development, and management, Mr. Abrar has demonstrated exceptional performance in market vision and integrity. He has a proven track record of building and leading high-performing teams, establishing new distribution channels, launching branches, and nurturing customer relationships. Abrar's expertise spans a wide range of areas including accounting, financial analysis, risk management, credit administration, and relationship management.

Throughout his career, Abrar has held senior executive positions at leading banks including AlBaraka Bank, Burj Bank Ltd., Faysal Bank Ltd., and Allied Bank Ltd., where he managed extensive branch networks, developed robust processes for talent acquisition, and ensured compliance with regulatory standards.

Mr. Abrar's accomplishments include achieving 100% Bancassurance and Wealth Management targets, leading top-performing regional teams, and consistently driving business growth through strategic initiatives and effective leadership. He is recognized for his dedication to professional excellence, employee engagement, and delivering exceptional customer service.



## Abdul Haseeb Fakhri Director

Mr. Abdul Haseeb Fakhri is a highly experienced executive with over 30 years in the insurance and corporate sectors. He holds an MBA from SZABIST and an MA in Economics from the University of Karachi. His professional qualifications include ALMI from LOMA (USA), ongoing FLMI certification, and a Certificate in Insurance from the Chartered Insurance Institute, London, with substantial progress toward the Advanced Diploma.

Mr. Haseeb's strategic insight has been pivotal in steering the revival of PGI, where his leadership continues to shape the company's operational excellence and long-term growth. Throughout his illustrious career, he has held senior leadership roles in major multinational and local insurance companies, including Commercial Union Assurance, AIG – New Hampshire Insurance, IGI Insurance, Saudi Pak Insurance, and Dawood Family Takaful Limited. His expertise spans critical functions such as Underwriting, Claims, Reinsurance, Risk Management, and Training & Development, reflecting his multifaceted understanding of both operational and strategic dimensions of the insurance sector.

Mr. Haseeb's strong expertise in insurance and takaful regulations, risk management, and governance has been instrumental in promoting compliance, transparency, and accountability. His skill in navigating regulatory complexities and implementing innovative solutions has consistently contributed to business growth.

Under Mr. Haseeb's leadership, PGI has successfully reentered the market and is positioned for sustainable, customer-focused growth. His visionary approach has established him as a transformative leader in the industry.





## Ali Shahzad Director

Mr. Ali Shahzad is an accomplished insurance professional with over a decade of expertise in leadership, business development, and strategic growth within the industry. He holds a Bachelor's degree in Mechanical Engineering from Carleton University, Canada, a Bachelor of Laws from the University of London, UK, and a Master of Laws in International Business Law from the University of Bedfordshire, UK. He is known for enhancing operational efficiency, conducting in-depth market analysis, and implementing impactful business and communication strategies aligned with market trends.

As Assistant General Manager (Development) at IGI Insurance since January 2022, Mr. Ali Shahzad has led the acquisition of major insurance contracts, managed high-performing teams, and ensured compliance in underwriting and claims operations. Previously, during his tenure as Assistant Vice President (Marketing) at Askari General Insurance (2013–2021), he significantly expanded the general insurance portfolio, streamlined claims management, and fostered a strong corporate culture.

As an Executive Director on the Board of PGI, Mr. Ali Shahzad plays a pivotal role in shaping the company's strategic direction and governance. His visionary leadership has been central to PGI's revival, guiding key decisions that support the company's resurgence in a competitive market. His active involvement on the Board continues to drive PGI's transformation, ensuring sustainable growth and positioning it as an emerging force in the insurance industry.



## Muhammad Naeem Chaudhry

### Director

Mr. Naeem is a seasoned executive with over 30 years of experience in the public and private sectors. As Executive Director of Hope Field International since 2018, he has led operational strategy, strengthened stakeholder relationships, and enhanced organisational efficiency through streamlined processes and strategic team development.

From 1989 to 2018, Mr. Naeem served in various senior roles within the Government of Punjab, including Director at the Labour & Human Resource Department, Technical Inspector, and Registrar of trade unions. He was instrumental in resolving industrial disputes, shaping labor policy, and improving workplace safety. Earlier, he worked as an Assistant Engineer at Descon, overseeing project execution and quality control.

Currently serving as a Director on the Board of The Pakistan General Insurance Company Limited, where he provides strategic oversight, supports governance and regulatory compliance, and contributes to key decisions relating to corporate affairs, risk management, and business development.

Mr. Naeem holds a Master's in Human Resources Management from Punjab University and a Bachelor's in Mechanical Engineering from UET Lahore. His expertise includes general administration, financial and risk management, labor laws, and industrial relations.



Bushra Shahzad  
Director

Mrs. Bushra Shahzad is an experienced insurance professional with rich experience in both conventional and takaful sectors. She has held key managerial roles at leading institutions, including Pak-Kuwait Takaful and SPI Insurance, where she demonstrated strong leadership and operational expertise across insurance and corporate development.

From 2015 to 2021, Mrs. Shahzad served as Assistant General Manager at United Insurance Company Limited, where she played a pivotal role in managing regional operations, expanding the corporate client portfolio, and implementing internal process improvements. Recognizing her consistent performance and leadership qualities, she was promoted to the position of General Manager in 2021, a role she held until 2023. During this time, she was instrumental in enhancing underwriting efficiency, improving client servicing standards, and strengthening compliance frameworks within the organization.

Mrs. Shahzad holds a Bachelor of Arts degree with a business background and brings valuable experience from both conventional and takaful insurance sectors. As a Director at PGI, she is committed to strong governance and ethical oversight, reflecting the Company's focus on diversity and transparency. Based in Multan, she continues to engage in insurance consultancy, contributing strategic insight and professionalism to the Board.



## Muhammad Asad Jaweed Director

Mohammad Asad Javed is a seasoned insurance and reinsurance professional with over 33 years of experience. Known for his strategic leadership, he has successfully led large-scale operations, with expertise in reinsurance, underwriting, claims, client relations, and P&L management. He is also recognized for his strong communication, interpersonal, and negotiation skills across all business levels.

Throughout his illustrious career, Mohammad Asad Javed has held prominent positions in multinational insurance firms, including Seib Insurance & Reinsurance Company in Doha, Qatar; Malath Cooperative Insurance & Reinsurance Company in Riyadh, KSA; Global Insurance Consultants in London, UK; Islamic Arab Insurance Company (IAIC) in Jeddah, KSA; and EFU General Insurance Limited in Pakistan, among others.

Mr. Javed holds a Master's in English and a Bachelor's in Economics from BZ University, Pakistan. He is a Fellow of the Chartered Insurance Institute (UK) and a Senior Associate of ANZIIF. Additionally, he holds a certificate from Swiss Re on ELRAC. His training includes certifications from Swiss Re, participation in international insurance forums, and courses on leadership, AML, fraud prevention, and financial crime in insurance through Thomson Reuters. He has also been a speaker on the role of insurance in exports at national forums. Mr. Javed has attended various seminars held by reinsurers, along with significant conferences such as "GAIF" and "FAIR."





Jamshed Mir  
Director

Mr. Jamshed Mir is an experienced corporate professional with over 17 years of leadership across insurance, finance, engineering and microfinance banking. Holding a Bachelor of Arts degree, he has excelled in senior executive roles, driving organizational growth, strategic management, and operational excellence.

Mr. Jamshed began his career as Director at Macro Financial International (2008–2013), followed by his role as Executive Director at Engineering Pak International (2013–2016), where he led operations and restructuring. He then served as General Manager Business at United Insurance (2016–2018), driving commercial strategy. Since 2018, he has been Senior Vice President at Apna Microfinance Bank, focusing on financial inclusion and expanding banking services in underserved areas.

Mr. Jamshed brings a well-rounded understanding of both corporate and financial systems to his role as Executive Director of The Pakistan General Insurance Company Limited. His diverse industry experience, leadership skills, and practical approach to governance contribute significantly to PGI's strategic goals and operational oversight. He currently resides in Lahore and remains actively engaged in advancing financial and insurance sector best practices in Pakistan.

# MANAGEMENT PROFILE

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Abdul Haseeb Fakhri  
Chief Executive Officer

Mr. Abdul Haseeb Fakhri, CEO of PGI, is a seasoned insurance professional with over 30 years of leadership experience across leading multinational and local institutions. He holds an MBA from SZABIST, an MA in Economics from the University of Karachi, and is an ALMI from LOMA, USA. He is also pursuing the FLMI designation and an Advanced Diploma from the Chartered Insurance Institute (CII), London.

Mr. Fakhri's professional journey began with Commercial Union Assurance, followed by senior roles at AIG - New Hampshire Insurance, IGI Insurance, Saudi Pak Insurance, and Dawood Family Takaful Limited, where he served in various leadership capacities, including Executive Director, and Chief Executive Officer. His deep understanding of the insurance landscape in Pakistan, combined with a visionary outlook, has allowed him to successfully lead diverse teams, drive regulatory compliance, and foster innovation in product offerings and risk management frameworks.

As the Chief Executive officer, Mr. Fakhri has led PGI's revival with a focus on regulatory alignment, strategic growth, and operational modernisation. His efforts in strengthening reinsurance, enhancing governance, and rebuilding market trust have been pivotal to the company's transformation. Known for his integrity and client-focused leadership, Mr. Fakhri is central to PGI's vision of becoming a trusted insurer in Pakistan.



Ali Shahzad  
Chief Operating Officer

Mr. Ali Shahzad, Chief Operating Officer of PGI, brings over a decade of experience in Pakistan's general insurance sector. He has played a key role in the company's operational revival, strategic restructuring, and business transformation, leveraging his legal expertise and leadership to drive sustainable growth.

He holds a Bachelor's degree in Mechanical Engineering from Carleton University, Canada, a Bachelor of Laws (LL.B) from the University of London, and a Master of Laws (LL.M) in International Business Law from the University of Bedfordshire, UK. These qualifications enable him to navigate complex technical and regulatory environments with clarity and confidence.

Prior to joining PGI, Mr. Shahzad held key leadership positions, including Assistant General Manager (Development) at IGI Insurance Limited and Assistant Vice President (Marketing) at Askari General Insurance Company. In these roles, he led initiatives in underwriting, business development, compliance, and claims management—contributing significantly to each organisation's growth trajectory.

Since assuming the role of Chief Operating Officer of The Pakistan General Insurance Company Limited, Mr. Shahzad has led PGI's revival through strategic initiatives in compliance, governance, digital transformation, and operational efficiency. His leadership has reestablished PGI's market presence, strengthened reinsurance ties, and aligned the company with SECP regulations, reinforcing its position as a resilient and customer-focused insurer.





Altaf Qamruddin Gokal

Deputy Managing Director & Chief Financial Officer

Mr. Altaf Qamruddin Gokal is a seasoned financial executive and chartered accountant with over 36 years of distinguished experience in the insurance and financial services sector. Prior to joining The Pakistan General Insurance Company Limited (PGI), Mr. Gokal held the position of Deputy Managing Director, Chief Financial Officer, and Corporate Secretary at EFU General Insurance Limited—where he served with exceptional distinction from 1988 to 2024.

A Fellow Chartered Accountant (FCA) from the Institute of Chartered Accountants of Pakistan, Mr. Gokal also holds advanced credentials in cost and management accounting and taxation. He is a Certified Director from the Pakistan Institute of Corporate Governance, underscoring his deep understanding of corporate governance practices and boardroom excellence.

During his illustrious tenure at EFU General Insurance, Mr. Gokal provided strategic leadership across finance, underwriting, internal audit, information technology, and regulatory compliance functions. He played a pivotal role in:

- Overseeing corporate financial planning and treasury management
- Developing and maintaining IFRS-compliant financial systems and controls

- Managing regulatory affairs and interfacing with the SECP, tax authorities, and other statutory bodies
- Preparing and presenting statutory financial statements and board-level management reports
- Supervising branch operations and company-wide financial performance
- Leading corporate secretarial responsibilities and acting as a key advisor to the Board of Directors

Mr. Gokal also served as a trustee for Provident, Pension, and Gratuity Funds, and was instrumental in corporate tax planning and compliance.

He began his career as an articled trainee at Ernst & Young (formerly Ford Rhodes Robson Morrow), where he was exposed to the audit and financial operations of multinational corporations and public sector entities. His early engagements included Pakistan Tobacco Company, Johnson & Johnson Pakistan, and Kuwait Petroleum Corporation, among others.

In addition to his corporate career, Mr. Gokal has actively contributed to the not-for-profit sector. He served on the boards of Aga Khan Education Services, Aga Khan Health Services, and Aga Khan Planning & Building Services, bringing financial stewardship to community-oriented initiatives across Pakistan.

At PGI, Mr. Gokal brings with him unmatched industry insight, financial acumen, and governance expertise. His leadership is instrumental in guiding the company's financial strategy, strengthening compliance frameworks, and driving sustainable growth.



Muhammad Mushtaq  
Company Secretary

Mr. Muhammad Mushtaq serves as the Company Secretary of The Pakistan General Insurance Company Limited (PGI), where he plays a pivotal role in ensuring robust corporate governance, regulatory compliance, and seamless coordination between the Board, management, shareholders, and regulatory authorities. Since his appointment, he has significantly enhanced PGI's secretarial functions, reinforcing transparency, legal adherence, and corporate accountability.

Mr. Mushtaq possesses over 16 years of extensive and diversified experience in insurance, construction, and professional audit services. Prior to joining PGI, he served as Vice President at EFU General Insurance Limited from November 2018 to April 2025, where he led critical functions related to finance, compliance, and statutory reporting in a highly regulated environment.

His earlier experience includes serving as Manager Accounts at M/s Habib Rafique (Pvt.) Limited from 2015 to 2018, where he was responsible for managing financial operations, internal audits, and taxation matters. Mr. Mushtaq began his professional journey with KPMG Taseer Hadi & Co., Chartered Accountants, where he worked from November 2010 to March 2015 as an external auditor. During this tenure, he was involved in the statutory audits of multinational and local clients under International Financial Reporting Standards (IFRS), International Standards on Auditing (ISA), and group audit instructions, gaining significant exposure to global audit methodologies and corporate financial structures.

In his current role at PGI, Mr. Mushtaq manages all aspects of Board and general meetings, including issuing notices, preparing agendas, recording accurate minutes, and ensuring that decisions are properly documented and implemented. He is responsible for timely statutory filings and disclosures with the Securities and Exchange Commission of Pakistan (SECP) and the Pakistan Stock Exchange (PSX), as well as the maintenance of statutory registers and corporate records. He advises the Board on governance practices, legal obligations, and evolving regulatory frameworks, while also acting as the principal point of contact for shareholders, auditors, and regulatory authorities.

Mr. Mushtaq holds a strong academic foundation in commerce, finance, and accountancy. He is a qualified professional who has completed the Managerial Level-1 of ICMA in 2023, an MBA in Accounting and Finance from Bahauddin Zakariya University in 2018, and the Intermediate level of Chartered Accountancy from the Institute of Chartered Accountants of Pakistan (ICAP). His earlier academic background includes a Bachelor of Commerce from the Islamia University of Bahawalpur, a Diploma in Commerce from the Punjab Board of Technical Education, and Matriculation in Science from BISE Multan.

In addition to his academic credentials, Mr. Mushtaq has participated in several professional training programs and workshops covering topics such as the KPMG Audit Manual (KAM), Global Work Papers (GWP) methodology, International Financial Reporting Standards, International Standards on Auditing, and risk management practices. His core areas of expertise include advanced financial reporting, corporate strategy, audit and assurance services, and business finance decisions. He brings a results-driven mindset, deep technical knowledge, and a strategic approach to his role, contributing significantly to PGI's regulatory standing and operational integrity.





Mir Babar Ali

Executive Director & Head of Marketing

Mir Babar Ali is a seasoned insurance professional with over 30 years of experience, having held key leadership roles in underwriting, corporate marketing, and claims management. Known for his strategic risk assessment and team leadership, he has consistently driven business growth and built lasting client trust.

Currently serving as Executive Director at The Pakistan General Insurance Company Limited (PGI), Mr. Babar Ali provides strategic leadership and operational oversight, guiding the company's vision for growth and excellence. His leadership journey includes his role as Deputy General Manager and Branch Head at Adamjee Insurance Company Limited's Shahrah-e-Faisal Branch since March 2017, where he managed substantial business portfolios, led corporate marketing efforts, and ensured exceptional client service. Prior to that, he held senior leadership roles at EFU General Insurance Limited, managing a portfolio of Rs. 170 million, spearheading business development, and navigating complex client negotiations as Deputy Executive Director and Unit Head.

Mr. Babar Ali's professional expertise includes a meticulous approach to risk assessment, adaptability to market conditions, and a proven ability to lead high-performance teams.

Mir Babar Ali holds a Diploma from the Chartered Insurance Institute (London), an MBA from SZABIST, and a Certificate in Islamic Banking & Takaful. His commitment to operational excellence and customer-focused solutions continues to strengthen PGI's presence in the insurance industry.



Altaf Ahmed Siddiqi  
Assistant Executive Director

Mr. Altaf Ahmed Siddiqi is a seasoned professional with over three decades of experience in the insurance industry, holding leadership roles in both underwriting and operational capacities. His career has spanned various prestigious organizations, including TPL Insurance Limited, Pak Qatar General Takaful, and Century Insurance Company Limited. At TPL Insurance, as Chief Underwriting Officer from 2020 to 2023, Mr. Siddiqi demonstrated exceptional resilience during the COVID-19 pandemic, achieving budget figures and spearheading three consecutive years of 10% growth. Prior to this, he served as Executive Vice President and Head of Operations at Pak Qatar General Takaful, where he facilitated steady growth and provided technical support to branches nationwide.

His extensive background also includes his tenure at Century Insurance, where he introduced a new line of business, "Affinity Insurance," and played a key role in reducing claims expenses. He was instrumental in expanding the company's branch network and developing operational strategies that ensured consistent growth.

Mr. Siddiqi holds a Chartered Insurance Professional (CIP) certification from the Chartered Insurance Institute (CII) London, a Master of Commerce (Insurance) and Bachelor of Commerce from the University of Karachi, and is actively involved in professional bodies and insurance committees. Mr. Siddiqi has now joined The Pakistan General Insurance Company Limited (PGI) as Assistant Executive Director, bringing with him a wealth of knowledge, leadership, and proven strategic insight.

# **REPORT OF THE DIRECTORS TO THE SHAREHOLDERS**

The Directors of The Pakistan General Insurance Company Limited (PGI) are pleased to present the Annual Report together with the audited financial statements for the year ended December 31, 2024.

## General Economic Review

During the year 2024, Pakistan's economy faced a challenging yet transitional phase, marked by ongoing efforts to stabilize macroeconomic indicators amid inflationary pressures, currency volatility, and fiscal constraints. The government continued negotiations with international financial institutions, leading to policy reforms aimed at improving the current account and attracting foreign investment. While inflation remained elevated, a gradual improvement in industrial output, agricultural performance, and remittance inflows provided some relief to the broader economy.

The insurance sector, like many others, operated under cautious optimism, with industry players focusing on digital transformation, regulatory compliance, and financial resilience to navigate the uncertain economic landscape.

## Company Overview

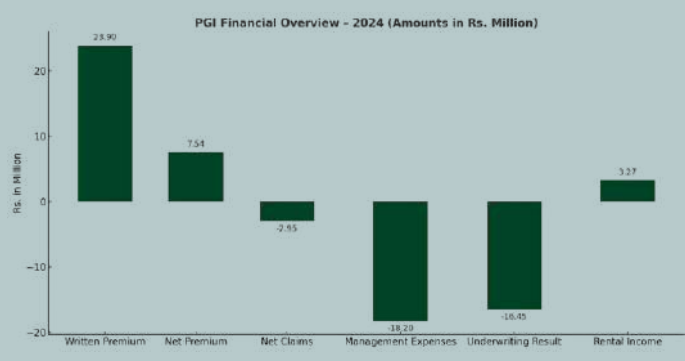
The Pakistan General Insurance Company Limited (PGI), incorporated in 1947, is one of Pakistan's oldest and most resilient non-life insurance companies. Registered in Lahore and listed on the Pakistan Stock Exchange, PGI offers a wide range of general insurance products, including fire, marine, motor, health, and miscellaneous insurance solutions tailored to meet the diverse needs of individuals and businesses. With a renewed commitment to operational excellence and ethical business practices, PGI is poised to reclaim its position as a trusted name in the insurance sector of Pakistan.

## Financial Performance

You will be pleased to note that the Company successfully resumed underwriting operations during the year 2024, marking a pivotal milestone in its revival journey.



The Company recorded a written premium of Rs. 23.9 million and net insurance premium of Rs. 7.539 million. Despite being in the early stages of operational recovery, the Company managed incurred claims of Rs. 2.95 million and management expenses of Rs. 18.397 million.



Operational Highlights

- Resumption of underwriting business across selected lines of general insurance.
- Strengthening of internal controls, reinsurance arrangements, and compliance policies.
- Hiring of experienced professionals across underwriting, claims, accounts, and compliance departments.
- Restoration of relationships with brokers, reinsurers, and clients.

The Board is confident that these strategic steps will contribute toward long-term sustainability and profitability.

Rating of the Company

The process for obtaining the Insurer Financial Strength (IFS) rating of The Pakistan General Insurance Company Limited is currently underway with a reputed credit rating agency. The Company has formally engaged the agency and is actively coordinating to facilitate a comprehensive evaluation in accordance with applicable regulatory and industry standards. The assigned rating, upon issuance, will be duly communicated to all stakeholders and incorporated in the relevant statutory disclosures.

## Human Resource

In 2024, The Pakistan General Insurance Company Limited (PGI) successfully resumed operations, attributing its revival to the dedication and professionalism of its employees. The Company has placed human capital at the core of its long-term growth strategy, focusing on building a technically skilled and performance-driven workforce.

To this end, PGI has launched recruitment drives across key areas—underwriting, claims, finance, reinsurance, and compliance—while promoting alignment between individual skills and corporate objectives. It emphasises employee empowerment, open communication, and professional development through onboarding, knowledge-sharing, and training programs.

The Company encourages staff to pursue global certifications such as ACII (UK) and is working

to partner with training institutions for further capacity building. An internal training framework is also being developed to enhance technical and soft skills.

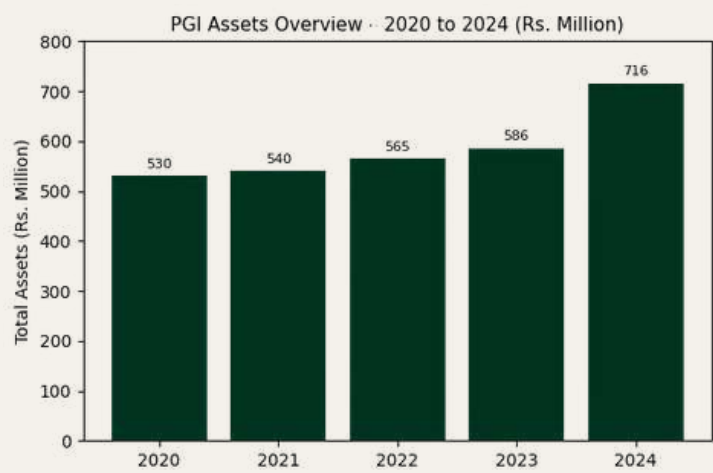
The Board remains committed to fostering a professional and accountable culture, with people at the heart of PGI's transformation and future success.

## ISO Certification

The Pakistan General Insurance Company Limited (PGI) is a certified ISO 9001:2015 organisation. In line with the principles of ISO 9001:2015, PGI has implemented robust quality management procedures to ensure the consistent delivery of high-standard insurance services. The Company remains committed to the continual improvement of its operational effectiveness and customer satisfaction by maintaining a strong quality

assurance framework. Regular audits conducted by independent external firms further validate PGI’s adherence to international quality standards and regulatory compliance, reinforcing customer confidence in the Company’s services.

## Asset Overview of PGI



As of December 31, 2024, PGI's total assets rose to PKR 715 million, up from PKR 586 million in 2023—marking the highest asset level in recent history. This growth, driven by resumed underwriting operations and sound financial management, reflects the Company’s post-revival strength.

Over the last five years, assets have steadily grown from PKR 530 million in 2020 to PKR 715 million in 2024. The Board remains confident that this robust asset position will support PGI’s long-term sustainability and regulatory obligations.

## Looking Ahead: 2025

Looking ahead to 2025, The Pakistan General Insurance Company Limited (PGI) remains firmly committed to driving sustainable and profitable growth amid a dynamic and competitive business environment. Our strategic direction continues to emphasise maintaining a strong market presence in Pakistan while delivering measurable value to all stakeholders. The core performance benchmarks set by management remain focused on enhancing customer satisfaction, improving underwriting performance, ensuring cost efficiency, and strengthening the Company’s overall operational and financial resilience.

# Board of Directors

The Directors of the Company were appointed in April 2023 to serve until the next general elections, scheduled to be held in 2025. During the year 2024, two Directors tendered their resignations, and new Directors were subsequently appointed to fill the resulting casual vacancies in accordance with applicable corporate governance requirements.

## Meeting of the Board of Directors and their attendance

During the year under review, 7 Board meetings were held. The meetings were conducted in line with the statutory requirements of the Companies Act, 2017 and the Code of Corporate Governance. Proper notices and agendas were circulated in advance to all directors.

Board Meeting Attendance – 2024

Name of Director	No. of Meetings Attended (out of 7)
Mr. Abrar Ahmed Cheema	7
Mr. Abdul Haseeb Faikh	7
Mr. Ali Shahzad	7
Mr. Chaudhry Muhammad Naeem	7
Mr. Muhammad Asad Javeed	5
Mrs. Nasira Raees	5
Mr. Aftab Ahmed Chaudhry	2

## Board Committees

To ensure effective governance and oversight, the Board has constituted the following committees. Each committee operates under a formal charter approved by the Board and functions in compliance with the applicable provisions of the Code of Corporate Governance.

S. No.	Board Committees
1	Audit Committee
2	Investment Committee
3	Ethics, Human Resources and Remuneration Committee



## Management Committees

The Company has the following Management Committees:

S.No.	Management Committees
1	Underwriting & Reinsurance Committee
2	Claims Review Committee
3	Risk Management Committee

## Directors Training Program

The Directors are in the process of registering for the Director Training Program in accordance with the requirements of the Code of Corporate Governance.

## Corporate Briefing

A Corporate Briefing Session (CBS) was conducted during the year to brief shareholders and

analysts on the Company’s performance, future strategies, and financial position. The session was held in accordance with PSX regulations and promoted transparency and investor awareness.

## Directors Remuneration policy

The Board of Directors has approved a formal remuneration policy for directors which ensures transparency and aligns with market practices. Non-executive directors receive a fixed meeting fee, while executive directors are compensated in accordance with their employment contracts.

## Annual Evaluation of Board performance

An evaluation of the Board’s performance was carried out as per best governance practices through a structured questionnaire.

The evaluation covered areas such as strategic oversight, risk management, legal compliance, and overall governance. The results were reviewed and discussed at the Board level.

## **Chief Executive Officer's Performance Review**

The CEO of The Pakistan General Insurance Company Limited is responsible for leading the Company's strategic direction and operations. His performance is regularly evaluated by the Board against defined objectives and KPIs. During the year, the CEO demonstrated effective leadership, ensured regulatory compliance, and played a key role in the Company's revival and growth.

## **Responsibility with other stake holders**

The Pakistan General Insurance Company Limited is committed to fostering and sustaining strong, transparent, and mutually beneficial relationships with all its stakeholders. The

Company actively engages with the following key stakeholder groups:

- **Employees** – by cultivating a performance-driven culture, offering equal opportunities, and maintaining a safe, inclusive, and progressive working environment;
- **Policyholders and Clients** – by upholding the highest standards of service excellence, integrity, and responsiveness to their evolving insurance needs;
- **Business Partners and Vendors** – by ensuring fair, ethical, and collaborative engagements that are aligned with the Company's values and compliance framework;
- **Regulatory Bodies and Government Institutions** – by demonstrating unwavering adherence to applicable laws, contributing to the national exchequer, and maintaining transparent regulatory reporting;

- **Community and Society** – by undertaking Corporate Social Responsibility (CSR) initiatives that promote social well-being, environmental stewardship, and inclusive development.

PGI remains fully committed to strengthening its stakeholder relationships as an essential pillar of its long-term sustainability and corporate governance.

## **Statement of Ethics and Business Practices**

A comprehensive Code of Ethics and Business Conduct is in place. All directors, executives, and staff are bound by its principles, which emphasise honesty, integrity, compliance with laws, and professional behavior in all dealings.

## **Compliance with the Code of Corporate Governance**

The Pakistan General Insurance Company Limited has fully

complied with the requirements of the Code of Corporate Governance as prescribed by the Securities and Exchange Commission of Pakistan (SECP). The Company remains committed to upholding the principles of transparency, accountability, and sound governance practices. A comprehensive declaration confirming adherence to the Code has been included as an annexe to this report.

## **Government Policies and Regulatory Landscape**

The Pakistan General Insurance Company Limited operates in full compliance with all applicable laws and regulations, including the Insurance Ordinance, 2000; Insurance Rules, 2017; Marine Insurance Act, 2018; and Companies Act, 2017. The Company also adheres to the AML/CFT Regulations, 2020 by implementing robust customer due diligence and transaction monitoring measures.

Additionally, PGI complies with the Corporate Insurance Agents Regulations, 2020 to ensure professional standards and ethical conduct within its agency network.

## **Corporate and Financial Reporting Framework**

The Company prepares its financial statements in accordance with International Financial Reporting Standards (IFRS), the Companies Act, 2017, and applicable SECP regulations. The management ensures the maintenance of proper books of account, a sound internal control system, and timely disclosures.

## **Auditors**

The external auditors, M/s Mushtaq and Co., Chartered Accountants, have issued an qualified audit opinion on the financial statements of the Company for the year ended December 31, 2024. The auditors have confirmed their independence and compliance

with all applicable eligibility criteria as prescribed under the relevant laws and regulations.

The Board of Directors, based on the recommendation of the Audit Committee, proposes the reappointment of M/s Mushtaq and Co. as external auditors of the Company for the ensuing year, until the conclusion of the next Annual General Meeting.

## **Future Outlook**

With the foundation for revival successfully laid, the focus for 2025 will shift toward growth and consolidation. Key priorities include:

- Enhancing underwriting capacity and product offerings.
- Digital transformation and automation of operational processes.
- Strengthening relationships with reinsurers and intermediaries.
- Exploring branch expansions in key markets.



The Board remains optimistic about PGI's prospects and is committed to achieving operational breakeven and sustained profitability in the near future.

## **Acknowledgement and Appreciation**

The Board expresses its deep appreciation to all shareholders, the Securities and Exchange Commission of Pakistan, employees, customers, and business partners for their unwavering support during this transformative phase. We especially recognise the dedication and vision of the management team for steering the Company back to life.

On behalf of the Board, we reaffirm our commitment to responsible stewardship, customer-centric solutions, and value creation for all stakeholders.

**For and on behalf of the Board,**

**Director**

**Director**

**Chairman**

# ڈائریکٹرز کی شیئر ہولڈرز کو رپورٹ

دی پاکستان جنرل انشورنس کمپنی لمیٹڈ (PGI) کے ڈائریکٹرز 31 دسمبر 2024 کو ختم ہونے والے سال کے لیے آڈٹ شدہ مالیاتی گوشواروں کے ساتھ سالانہ رپورٹ پیش کرتے ہوئے خوشی محسوس کرتے ہیں۔

## عمومی اقتصادی جائزہ۔

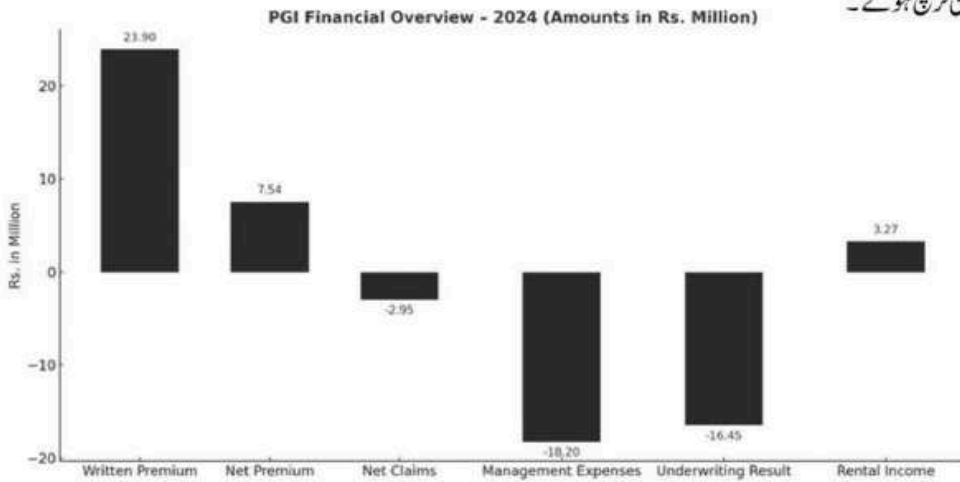
2024 کے دوران، پاکستان کی معیشت کو ایک مشکل لیکن عبوری مرحلے کا سامنا کرنا پڑا، جس کی نشاندہی مہنگائی کے دباؤ، کرنسی کے اتار چڑھاؤ اور مالیاتی رکاوٹوں کے درمیان میکرو اکنامک ایشیاریوں کو مستحکم کرنے کے لیے جاری کوششوں سے ہوئی۔ حکومت نے بین الاقوامی مالیاتی اداروں کے ساتھ بات چیت جاری رکھی جس کے نتیجے میں کرنٹ اکاؤنٹ کو بہتر بنانے اور غیر ملکی سرمایہ کاری کو راغب کرنے کے لیے پالیسی اصلاحات کی گئی، جبکہ افراط زر بلند رہا، صنعتی زرع پیداوار کا رکوردگی اور ترسیلات زر کی آمد میں بتدریج بہتری نے وسیع معیشت کو کچھ راحت فراہم کی ہے۔ انشورنس سیکٹر بہت سے دوسرے لوگوں کی طرح محتاط امید کے تحت کام کرتا ہے۔ صنعت کے کھلاڑی تبدیلی، تعمیل اور غیر یقینی معاشی منظر نامے کو نیویگیٹ کرنے کے لیے مالی چل چوک پر توجہ مرکوز کرتے ہیں۔

## کمپنی کا جائزہ۔

پاکستان جنرل انشورنس کمپنی لمیٹڈ PGI، جو 1947 میں قائم ہوئی۔ پاکستان کی سب سے پرانی اور سب سے زیادہ پکدار نمائندہ لائف انشورنس کمپنیوں میں سے ایک ہے۔ لاہور میں رجسٹرڈ اور پاکستان اسٹاک ایکسچینج میں درج PGI عام انشورنس مصنوعات بشمول فائر، میرین، موٹر، صحت اور متفرق انشورنس حل جو افراد اور کاروباری اداروں کی متنوع ضروریات کو پورا کرنے کے لیے تیار کیے گئے ہیں۔ آپریشنل فضیلت اور اخلاقی کاروباری طریقوں کے لیے ایک نئے عزم کے ساتھ PGI پاکستان کے انشورنس سیکٹر میں ایک قابل اعتماد نام کے طور پر اپنی پوزیشن دوبارہ حاصل کرنے کے لیے تیار ہے۔

## مالیاتی کارکردگی۔

آپ کو یہ جان کر خوشی ہوگی کہ کمپنی کے سال 2024 کے دوران دوبارہ شروع کیے گئے آپریشنز کو کامیابی کے ساتھ انڈر رائٹ کیا ہے۔ اپنے بحالی کے سفر میں ایک اہم سنگ میل کو عبور کیا ہے۔ کمپنی نے تحریری پریمیم 23.9 ملین اور خالص انشورنس پریمیم 7.54 ملین ریکارڈ کیا۔ آپریشنل ریکوری کے ابتدائی مراحل ہونے کو باوجود کمپنی نے روپے کے خالص دعووں کا اہتمام کیا۔ 2.95 ملین خرچ ہوئے انتظامی اخراجات 18.20 ملین خرچ ہوئے۔



## آپریشنل نقطہ نظر۔

جنرل انشورنس کی منتخب لائنوں میں انڈر رائٹنگ کلیمز کا دوبارہ آغاز۔

اندرونی کنٹرول، ری بیمہ اور انتظامات، تعمیل کی پالیسیوں کو مضبوط بنانا،

تجربہ کار، تمام انڈر رائٹنگ کلیمز، اکاؤنٹس اور تعمیل کے محکموں کے پیشہ ورانہ خدمات حاصل کرنا

بروکرز، ری بیمہ کنندگان، اور کلائنٹس کے ساتھ تعلقات۔

بورڈ کو یقین ہے کہ یہ اسٹریٹجک اقدامات طویل المدت پائیداری اور منافع بخش بنانے میں معاون ثابت ہو گے۔

## کمپنی کی درجہ بندی۔

پاکستان جنرل انشورنس کمپنی لمیٹڈ کی بیمہ کنندہ مالیاتی طاقت IFS کی درجہ بندی حاصل کرنے کا عمل اس وقت معروف کریڈٹ ریٹنگ ایجنسی کے ساتھ جاری ہے۔ کمپنی باضابطہ طور پر ریٹنگ ایجنسی کے ساتھ رابطے میں ہے۔ اور قابل اطلاق ریگولیٹری صنعت کے معیارات کے مطابق جامع تشخیص کے لیے فعال طور پر ہم آہنگی کر رہی ہے۔ تاکہ انہیں سہولت فراہم کی جاسکے۔

تفویض کردہ درجہ بندی، جاری ہونے پر تمام اسٹیک ہولڈرز کو مناسب طریقے سے مطلع کیا جائے گا۔ اور متعلقہ قانونی انکشافات میں شامل کیا جائے گا۔

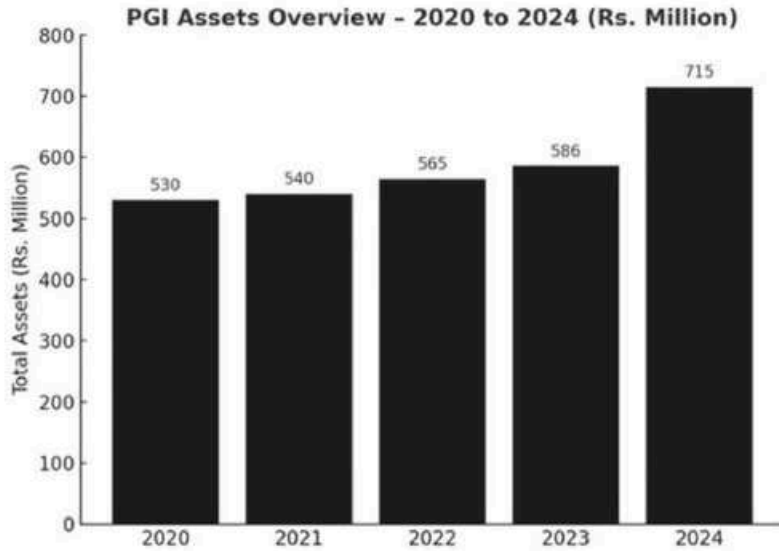
2024 میں پاکستان جنرل انشورنس کمپنی لمیٹڈ PGI نے اپنی بحالی کی لگن اور پیشہ ورانہ ملازمین کو منسوب کرتے ہوئے کامیابی کے ساتھ دوبارہ کام شروع کیا۔ کمپنی نے انسانی سرمائے کو اپنی طویل مدتی ترقی کی حکمت کامرکز بنایا ہے۔ جس میں تکنیکی طور پر ہنرمند اور کارکردگی پر مبنی افرادی قوت کی تعمیر پر توجہ دی گئی ہے۔ اس مقصد کے لیے PGI نے انڈر رائٹنگ، مینیجر، فنانس، ری بیمہ اور ٹیکمیل، انفرادی مہارتوں اور کارپوریٹ مقاصد کے درمیان صف بندی کے فروغ دیتے ہوئے، ان ملازمین کو با اختیار بنانے، کھلے مواصلات اور علم کے اشتراک، اور تربیتی پروگراموں کے ذریعے پیشہ ورانہ ترقی پر زور دیا ہے۔ کمپنی عملے کی حوصلہ افزائی کرتی ہے کہ وہ ACII(UK) جیسے عالمی سرٹیفیکیشنز کی پیروی کرے۔ مزید استعداد کار بڑھانے کے لیے اداروں کو تربیت کے ساتھ شراکت دار تکنیکی اور دوسری مہارتوں کو بڑھانے کے لیے ایک اندرونی تربیت کا فریم ورک بھی تیار کیا جا رہا ہے۔ بورڈ PGI کی تبدیلی اور مستقبل کی کامیابیوں کے مرکز لوگوں کے ساتھ پیشہ ورانہ اور جواب دہ ثقافت کو فروغ دینے کے لیے پرعزم ہے۔

## ISO سرٹیفیکیشن

پاکستان جنرل انشورنس کمپنی لمیٹڈ ISO 9001:2015 کے مطابق ایک تصدیق شدہ کمپنی ہے PGI ISO 9001:2015 کے مربوط قوانین پر عمل درآمد کرتے ہوئے اعلیٰ معیاری انشورنس خدمات کی مسلسل فراہمی کو یقینی بنانے کے لیے کوالٹی مینجمنٹ کے مضبوط طریقہ کار کو نافذ کیا ہے۔ کمپنی ایک مضبوط معیار کو برقرار رکھتے ہوئے اپنی آپریشنل کارکردگی اور صارفین کے اطمینان میں مسلسل بہتری کے لیے پرعزم ہے۔

آزاد بیرونی فرموں کے ذریعے کیئے جانے والے باقاعدہ آڈٹس PGI's کے معیارات اور ریگولیٹری ترقی کے بین الاقوامی معیار کی مزید توثیق کرتے ہیں۔ جس سے کمپنی کی خدمات سے صارفین کے اعتماد کو تقویت ملتی ہے۔

## PGI کے اثاثوں کا جائزہ



31 دسمبر 2024 تک PGI's کے کل اثاثے بڑھ کر 715 ملین روپے ہو گئے ہیں جو کہ 2023 میں 586 ملین روپے تھے۔ یہ حالیہ تاریخ میں اثاثوں کی بلند ترین سطح ہے۔ یہ ترقی دوبارہ شروع ہونے والے انڈر رائٹنگ آپریشنز اور مضبوط مالیاتی انتظام کے ذریعے کارفرما ہے، جو کہ کمپنی کی بحالی کے بعد کی طاقت کو ظاہر کرتی ہے۔ پچھلے پانچ سالوں میں اثاثے 2020 میں 530 ملین روپے سے بڑھ کر 2024 میں 715 ملین روپے ہو گئے ہیں۔ بورڈ کو یقین ہے کہ یہ مضبوط اثاثہ پوزیشن PGI کی طویل مدتی پائیداری اور ریگولیٹری ذمہ داریوں میں مدد کرے گی

## مستقبل کا جائزہ 2025:

2025 کو دیکھتے ہوئے پاکستان جنرل انشورنس کمپنی لمیٹڈ PGI ایک متحرک اور مسابقتی کاروباری ماحول کے درمیان پائیدار اور منافع بخش ترقی کو آگے بڑھانے کے لیے پرعزم ہے۔ ہماری اسٹریٹجک جاری ہدایات تمام اسٹیک ہولڈرز کو قابل قدر خدمات فراہم کرتے ہوئے پاکستان میں مضبوط مارکیٹ کی موجودگی کو برقرار رکھنے پر زور دیتی ہے۔ انتظامیہ کی طرف سے مقرر کردہ بنیادی کارکردگی کے معیارات صارفین کے اطمینان کو بڑھانے، اور کارکردگی کو بہتر بنانے، لاگت کی کمی کو یقینی بنانے کے لیے انڈر رائٹنگ، کو کمپنی کے مجموعی آپریشنل اور مالیاتی ٹک کو مضبوط بنانے پر مرکوز ہیں۔

## بورڈ آف ڈائریکٹرز

کمپنی کے ڈائریکٹرز کو اپریل 2023 میں مقرر کیا گیا تھا، تاکہ وہ 2025 میں ہونے والے اگلے عام انتخابات تک خدمات انجام دیں۔ 2024 کے دوران دو ڈائریکٹرز نے اپنے استعفیٰ پیش کیے اور نئے ڈائریکٹرز کو بعد میں کارپوریٹ گورننس کے قابل اطلاق تقاضوں کے مطابق عارضی اسامیوں کو پر کرنے کے لیے مقرر کیا گیا۔

## بورڈ آف ڈائریکٹرز کی حاضری اور میٹنگ۔

زیر جائزہ سال کے دوران بورڈ کے 17 اجلاس منعقد ہوئے میٹنگز کمپنیز ایکٹ 2017 اور کوڈ آف کارپوریٹ گورننس کے قانونی تقاضوں کے مطابق کی گئیں۔ تمام ڈائریکٹرز کو مناسب نوٹس اور ایجنڈا پیشگی بھیج دیا گیا تھا۔

## بورڈ میٹنگ کی حاضری، 2024

ڈائریکٹرز کے نام	میٹنگ حاضریوں کی تعداد 7 میں سے
مسٹر ابرار احمد چیمہ	7
مسٹر عبدل حبیب فالتی	7
مسٹر علی شہزاد	7
مسٹر چوہدری محمد نعیم	7
مسٹر محمد اسد جاوید	5
مسز ناصرہ رئیس	2
مسٹر آفتاب احمد چوہدری	2

## بورڈ کمیٹیاں۔

موثر نظم و نسق اور نگرانی کو یقینی بنانے کے لیے، بورڈ نے مندرجہ ذیل کمیٹیاں تشکیل دی ہیں۔ ہر کمیٹی بورڈ کی طرف سے منظور شدہ ایک چارٹر کے تحت کام کرتی ہے اور کوڈ آف کارپوریٹ گورننس کی لاگو شدہ کی تعمیل میں کام کرتی ہے۔

نمبر	بورڈ کی کمیٹیاں
1	آڈٹ کمیٹی
2	سرمایہ کاری کمیٹی
3	ہیومن ریسورس اینڈ ریسوزیشن کمیٹی

## انتظامی کمیٹیاں۔

کمپنی میں درج ذیل انتظامی کمیٹیاں ہیں۔

نمبر	انتظامی کمیٹیاں
1	انڈر رائٹنگ اور ری انشورنس کمیٹی
2	کلیمزری و دیو کمیٹی
3	رہسٹ مینجمنٹ کمیٹی

## ڈائریکٹرز کا تربیتی پروگرام۔



ڈائریکٹرز کا تربیتی پروگرام۔

ڈائریکٹرز کو ڈآف کارپوریٹ گورننس کے تقاضوں کے مطابق ڈائریکٹر ٹریننگ پروگرام کے لیے رجسٹر کرنے کے عمل میں ہے۔

کارپوریٹ بریفنگ۔

ایک کارپوریٹ بریفنگ CBS سال کے دوران شیئر ہولڈرز اور کمپنی کی کارکردگی، مستقبل کی حکمت عملیوں اور مالیاتی پوزیشن پر تجزیہ کا سیشن کا انعقاد PSX کے ضوابط کو فروغ دینے اور سرمایہ کاروں میں شفافیت کی آگاہی کے مطابق کیا گیا ہے۔

ڈائریکٹرز کے معاوضے کی پالیسی۔

بورڈ آف ڈائریکٹرز نے ڈائریکٹرز کو معاوضے کی ایک منظم پالیسی بنائی ہے، جو شفافیت کو یقینی بناتی ہے، اور مارکیٹ کے طریقوں سے ہم آہنگ ہے۔ نان ایگزیکٹو ڈائریکٹرز کو میننگ کی ایک مقررہ فیس ملتی ہے، جبکہ ایگزیکٹو ڈائریکٹرز کو ان کی ملازمت کے معاہدوں کے مطابق معاوضہ دیا جاتا ہے۔

بورڈ کی سالانہ کارکردگی کا جائزہ۔

بورڈ کی کارکردگی کا جائزہ سوالنامے کے ذریعے بہترین حکمرانی کے مجوزہ طریقوں کے مطابق کیا گیا ہے۔

تشخیص میں اسٹرٹجک نگرانی، رسک مینجمنٹ، قانونی تعمیل، مجموعی گورننس جیسے شعبوں کا احاطہ کیا گیا ہے۔ بورڈ کی نتائج کا جائزہ لیا گیا اور ان پر تبادلہ خیال کیا گیا۔

چیف ایگزیکٹو آفیسر کی کارکردگی کا جائزہ۔

پاکستان جنرل انشورنس کمپنی لمیٹڈ کے CEO کمپنی کی اسٹرٹجک سمت اور آپریشنز کی رہنمائی کے لیے ذمہ دار ہے۔ مقررہ مقاصد اور KPI's کے تحت بورڈ کی طرف سے اس کی کارکردگی کا باقاعدگی سے جائزہ لیا جاتا ہے۔ سال کے دوران، CEO نے موثر قیادت کا مظاہرہ کیا، ریگولیٹری تعمیل کو یقینی بنایا، اور کمپنی کی بحالی اور ترقی میں کلیدی کردار ادا کیا ہے۔

دیگر اسٹیک ہولڈرز کے ساتھ ذمہ داری۔

پاکستان جنرل انشورنس کمپنی لمیٹڈ اپنے تمام اسٹیک ہولڈرز کے ساتھ مضبوط شفاف اور باہمی طور پر فائدہ مند تعلقات کو فروغ دینے اور اسے برقرار رکھنے کے لیے پرعزم ہے۔ کمپنی مندرجہ ذیل اسٹیک ہولڈرز گروپس کے ساتھ فعال طور پر مشغول ہے۔

ملازمین۔

کارکردگی پر مبنی ثقافت کو پروان چڑھاتے ہوئے، مساوی مواقع فراہم کرتے ہیں، اور ایک مضبوط جامع اور ترقی پسند کام کے ماحول کو برقرار رکھتے ہیں۔

پالیسی ہولڈرز اور کلائنٹس۔

اپنی ابھرتی ہوئی بیمہ کی ضروریات کے لیے سروس کی فضیلت، دیانتداری اور رد عمل کے اعلیٰ ترین معیارات کو برقرار رکھتے ہوئے۔

کاروباری حصہ دار اور وینڈرز۔

منصفانہ، اخلاقی اور باہمی تعاون پر مبنی خدمات کو یقینی بناتے ہوئے جو کمپنی کی اقدار اور تعمیل فریم ورک کے ساتھ ہم آہنگ ہیں۔

ریگولیٹری حکومتی ادارے اور قابل اطلاق ادارے۔

قوانین کی غیر متزلزل پابندی قومی خزانے میں حصہ ڈالنے اور شفاف ریگولیٹری رپورٹنگ کو برقرار رکھنے کا مظاہرہ کرتے ہیں۔

کارپوریٹ اور مالیاتی رپورٹنگ فریم ورک۔

کمپنی اپنے مالی حسابات بین الاقوامی مالیاتی رپورٹنگ کے معیارات (IFRS) کمپنیز ایکٹ 2017 اور قابل اطلاق SECP ضوابط کے مطابق تیار کرتی ہے۔ انتظامیہ اکاؤنٹ کی صحیح کتابوں کی دیکھ بھال، اندرونی اکاؤنٹ کنٹرول کے درست نظام، اور بروقت معلومات کو یقینی بناتی ہے۔

آڈیٹرز۔

آڈیٹرز، میسرز مشتاق اینڈ کمپنی، چارٹرڈ اکاؤنٹنٹس نے 31 دسمبر 2024 کو ختم ہونے والے سال کے لیے کمپنی کے مالی حسابات پر ایک غیر مشروط آڈٹ رائے جاری کی ہے۔ آڈیٹرز نے اپنی آزادی اور تعمیل کی تصدیق کی ہے۔ متعلقہ قوانین اور ضوابط کے تحت مقرر کردہ تمام قابل اطلاق اہلیت کے معیار کے ساتھ تصدیق کی ہے۔ بورڈ آف ڈائریکٹرز، آڈٹ کمیٹی کی سفارش پر بیرونی آڈیٹرز میسرز مشتاق اینڈ کمپنی چارٹرڈ اکاؤنٹنٹس کی سال 2025 کے لیے دوبارہ تقرری کی سفارش کرتے ہیں۔

مستقبل کا نقطہ نظر۔

بحالی کی بنیاد کا مابقی سے رکھی گئی ہے 2025 کے لیے توجہ ترقی اور استحکام کی طرف منتقل ہو جائے گی۔ جو کہ کلیدی ترجیحات میں شامل ہے۔  
صلاحیت کی پیشکش کو بڑھانا۔

انڈر رائٹنگ ڈیجیٹل ٹرانسفارمیشن اور آپریشنل عمل کی آٹومیشن۔

ری بیمہ کنندگان اور ایجنٹ کے ساتھ تعلقات کو مضبوط بنانا۔

کلیدی منڈیوں میں برانچ کی توسیع کی تلاش۔

بورڈ PGI's کے مستقبل کے بارے میں پُر امید ہے۔ اور مستقبل قریب میں آپریشنل بریک ایون اور پائیدار منافع کے حصول کے لیے پرعزم ہے۔

اعتراف اور تعریف۔

بورڈ تمام شیئر ہولڈرز، سکیورٹیز اینڈ ایکسچینج کمیشن آف پاکستان، ملازمین، صارفین اور کاروباری شراکت داروں کو اس تبدیلی کے مرحلے کے دوران ان کی غیر متزلزل حمایت کے لیے تہہ دل سے خراج تحسین پیش کرتا ہے۔ ہم خاص طور پر کمپنی کو دوبارہ زندہ کرنے کے لیے انتظامی ٹیم کی لگن اور ویژن کو تسلیم کرتے ہیں۔ بورڈ کی جانب سے ہم ذمہ دار اسٹیورڈ شپ، کسٹمر پڑنی حل، اور تمام اسٹیک ہولڈرز کے لیے قدر پیدا کرنے کے لیے اپنے عزم کی تصدیق کرتے ہیں۔

بورڈ کی جانب سے۔

چیرمین

ڈائریکٹر

ڈائریکٹر

# **FINANCIAL STATEMENT**

## **2024**





## *Independent auditor's report to the members of The Pakistan General Insurance Company Limited*

### *Report on the Audit of the Financial Statements*

#### *Qualified Opinion*

We have audited the annexed financial statements of **The Pakistan General Insurance Company Limited** (the Company), which comprise the statement of financial position as at December 31, 2024, and the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows for the year then ended and notes to the financial statements, including material accounting policy information and other explanatory information, and we state that, we have obtained all the information and explanations which, to the best of our knowledge and belief, were necessary for the purposes of the audit.

In our opinion and to the best of our information and according to the explanations given to us, except for the effects of the matters described in Basis for Qualified Opinion section of our report, the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes forming part thereof conform with the accounting and reporting standards as applicable in Pakistan and give the information required by the Insurance Ordinance, 2000 and the Companies Act, 2017 (XIX of 2017), in the manner so required and respectively give a true and fair view of the state of the Company's affairs as at December 31, 2024 and of the profit and other comprehensive income, the changes in equity and its cash flows for the year then ended.

#### *Basis for Qualified Opinion*

- a) The company has not complied with the requirements of section 244 of the Companies Act, 2017.

We conducted our audit in accordance with International Standards on Auditing (ISAs) as applicable in Pakistan. Our responsibilities under those standards are further described in the Auditor's Responsibilities for the Audit of the Financial Statements section of our report. We are independent of the Company in accordance with the International Ethics Standards Board for Accountants' Code of Ethics for Professional Accountants as adopted by the Institute of Chartered Accountants of Pakistan (the Code) and we have fulfilled our other ethical responsibilities in accordance with the Code. We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our qualified opinion.

#### *Material Uncertainty relating to Going Concern*

We draw attention of the members to Note 2.3 in the financial statements, underwriting loss amounted to Rs. 16.64 million and negative operating cashflows amounting to Rs. 11.29 million, which indicate that a material uncertainty exists that may cast significant doubt on the Company's ability to continue as a going concern. However, the enclosed financial statements have been prepared on going concern basis for the reasons and mitigating factors mentioned in the aforesaid note. Our opinion is not modified in respect of this matter.

#### *Key audit matter*

Key audit matters are those matters that, in our professional judgement, were of most significance in our audit of the financial statements of the current period. These matters were addressed in the context of our audit of the financial



statements as a whole, and in forming our opinion thereof, and we do not provide a separate opinion on these matters.

Following are the key audit matters:

S.No.	Key audit matters	How the matter was addressed in our audit
1	<p><b>Revaluation/ Fair value gain of Property</b></p> <p>Refer to Note 4 &amp; 5 to the financial statements. The company has a policy of carrying property at revalued amounts/ fair value.</p> <p>We identified the revaluation/ fair value gain of property as a key audit matter due to following factors:</p> <ul style="list-style-type: none"> <li>A revaluation exercise conducted at year end resulted in revaluation surplus and fair value gain of Rs. 34.57 million and Rs. 47.38 million respectively.</li> <li>Significance of the revaluation surplus balance and fair value gain to the financial statements; and</li> <li>Significant judgements and inherent estimation uncertainty associated with determining the revalued amounts.</li> </ul>	<p>Our audit procedures to evaluate the revaluation of land and buildings, amongst others, included the following:</p> <ul style="list-style-type: none"> <li>Assessing competence, capability, and objectivity of expert.</li> <li>Evaluating the completeness and description of land and buildings record provided to the valuation expert.</li> <li>Evaluating the appropriateness of related disclosures in the financial statements as per applicable accounting and reporting standards as applicable in Pakistan.</li> </ul>

### *Information Other than the Financial Statements and the Auditor's Report Thereon*

Management is responsible for the other information. The other information comprises the information included in the annual report but does not include the financial statements and our auditor's report thereon.

Our opinion on the financial statements does not cover the other information and we do not express any form of assurance conclusion thereon.

In connection with our audit of the financial statements, our responsibility is to read other information and, in doing so, consider whether the other information is materially inconsistent with the financial statements, or our knowledge obtained in the audit, or otherwise appears to be materially misstated. If, based on the work we have performed, we conclude that there is a material misstatement of this other information, we are required to report that fact. We have nothing to report in this regard.

### *Responsibilities of Management and Board of Directors for the Financial Statements*

Management is responsible for the preparation and fair presentation of the financial statements in accordance with the accounting and reporting standards as applicable in Pakistan and the requirements of Insurance Ordinance, 2000 and Companies Act, 2017 (XIX of 2017) and for such internal control as management determines is necessary to enable the preparation of financial statements that are free from material misstatement, whether due to fraud or error.

In preparing the financial statements, management is responsible for assessing the Company's ability to continue as a going concern, disclosing, as applicable, matters related to going concern and using the going concern basis of accounting unless management either intends to liquidate the Company or to cease operations, or has no realistic alternative but to do so.

Board of directors is responsible for overseeing the Company's financial reporting process.



### *Auditor's Responsibilities for the Audit of the Financial Statements*

Our objectives are to obtain reasonable assurance about whether the financial statements as a whole are free from material misstatement whether due to fraud or error, and to issue an auditor's report that includes our opinion. Reasonable assurance is a high level of assurance but is not a guarantee that an audit conducted in accordance with ISAs as applicable in Pakistan will always detect a material misstatement when it exists. Misstatements can arise from fraud or error and are considered material if individually or in aggregate, they could reasonably be expected to influence the economic decisions of the users taken on the basis of these financial statements.

As part of an audit in accordance with ISAs as applicable in Pakistan, we exercise professional judgment and maintain professional skepticism throughout the audit. We also:

- Identify and assess the risks of material misstatement of the financial statements, whether due to fraud or error, design and perform audit procedures responsive to those risks, and obtain audit evidence that is sufficient and appropriate to provide a basis for our opinion. The risk of not detecting a material misstatement resulting from fraud is higher than for one resulting from error, as fraud may involve collusion, forgery, intentional omissions, misrepresentations, or the override of internal control.
- Obtain an understanding of internal control relevant to the audit in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the Company's internal control.
- Evaluate the appropriateness of accounting policies used and the reasonableness of accounting estimates and related disclosures made by management.
- Conclude on the appropriateness of management's use of the going concern basis of accounting and, based on the audit evidence obtained, whether a material uncertainty exists related to events or conditions that may cast significant doubt on the Company's ability to continue as a going concern. If we conclude that a material uncertainty exists, we are required to draw attention in our auditor's report to the related disclosures in the financial statements or, if such disclosures are inadequate, to modify our opinion. Our conclusions are based on the audit evidence obtained up to the date of our auditor's report. However, future events or conditions may cause the Company to cease to continue as a going concern.
- Evaluate the overall presentation, structure, and content of the financial statements, including the disclosures, and whether the financial statements represent the underlying transactions and events in a manner that achieves fair presentation.

We communicate with the board of directors regarding, among other matters, the planned scope and timing of the audit and significant audit findings, including any significant deficiencies in internal control that we identify during our audit.

We also provide the board of directors with a statement that we have complied with relevant ethical requirements regarding independence, and to communicate with them all relationships and other matters that may reasonably be thought to bear on our independence, and where applicable, related safeguards.

From the matters communicated with the board of directors, we determine those matters that were of most significance in the audit of the financial statements of the current period and are therefore the key audit matters. We described these matters in our auditor's report unless law or regulation precludes public disclosures about the matter or when, in extremely rare circumstances, we determine that a matter should not be communicated in our

report because the adverse consequences of doing so would reasonably be expected to outweigh the public interest benefits of such communication.

### *Report on Other Legal and Regulatory Requirements*

Based on our audit, we further report that in our opinion:

Except for the effects of the matters discussed in the 'Basis for Qualified Opinion' paragraph

- proper books of accounts have been kept by the Company as required by the Insurance Ordinance, 2000 and the Companies Act, 2017 (XIX of 2017);
- the statement of financial position, the statement of profit or loss and other comprehensive income, the statement of changes in equity and the statement of cash flows together with the notes thereon have been drawn up in conformity with the Insurance Ordinance, 2000 and the Companies Act, 2017 (XIX of 2017) and are in agreement with the books of accounts;
- investments made, expenditure incurred and guarantees extended during the year were for the purpose of the Company's business;
- the apportionment of the assets, liabilities, revenue and expenses between two or more funds have been performed in accordance with the advice of the appointed actuary; and
- No zakat was deductible at source under the Zakat and Ushr Ordinance, 1980 (XVIII of 1980).

The engagement partner on the audit resulting in this independent auditor's report is Nouman Arshad, ACA.

1  
Mushtaq & Co.  
MUSHTAQ & CO.  
Chartered Accountants  
Lahore.



Dated: 06-MAY-2025

UDIN: AR202410724(RWMSU7)g

# **THE PAKISTAN GENERAL INSURANCE COMPANY LIMITED**

## **AUDITED FINANCIAL STATEMENTS FOR THE YEAR ENDED 31<sup>ST</sup> DECEMBER 2024**

**MUSHTAQ & CO.**  
CHARTERED ACCOUNTANTS

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**The Pakistan General Insurance Company Limited**  
**Statement of Financial Position**  
**As at December 31, 2024**

	Note	31 December 2024	31 December 2023
----- Rupees -----			
<b>ASSETS</b>			
Property and equipment	4	197,428,979	164,924,451
Investment property	5	418,090,800	370,714,200
Investments			
Equity securities	6	212,609	148,197
Debt securities	7	50,641,021	45,594,602
Loans and other receivables	8	2,012,810	1,446,901
Insurance / reinsurance receivables	9	10,826,499	-
Deferred commission		2,051,428	-
Deferred taxation	10	-	-
Taxation - Payment less provisions	11	3,524,446	2,407,174
Cash and bank	12	31,465,134	463,652
<b>Total Assets</b>		<b>716,253,726</b>	<b>585,699,177</b>
<b>EQUITY AND LIABILITIES</b>			
<b>Capital and reserves attributable to Company's equity holders</b>			
Ordinary share capital	13	500,000,000	464,014,500
Reserves	14	50,996,438	50,941,688
Accumulated Profit/(Loss)		6,785,266	(25,283,732)
<b>Total equity</b>		<b>557,781,704</b>	<b>489,672,456</b>
<b>Surplus on revaluation of fixed assets</b>	15	<b>114,059,255</b>	<b>80,165,694</b>
<b>Liabilities</b>			
<b>Underwriting provisions</b>			
Outstanding claims including IBNR		2,949,640	-
Unearned premium reserve		11,322,730	-
Loan from Director	16	11,858,039	11,331,652
Premium received in advance		-	-
Insurance / Reinsurance payables	17	5,110,126	-
Other creditors and accruals	18	13,172,232	4,529,375
		44,412,767	15,861,027
<b>Total equity and liabilities</b>		<b>716,253,726</b>	<b>585,699,177</b>
<b>Contingencies and commitments</b>	19		

*The annexed notes form an integral part of these financial statements.*

Chairman

Director

Director


Chief Executive Officer

Chief Financial Officer

**The Pakistan General Insurance Company Limited**  
**Statement of Profit or Loss and Other Comprehensive Income**  
**For the year ended December 31, 2024**

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
Net insurance premium	20	7,539,497	-
Net insurance claims	21	(2,949,640)	-
Net commission and other acquisition costs	22	(2,837,023)	-
Insurance claims and acquisition expenses		(5,786,663)	-
Management expenses	23	(18,397,080)	(41,635,621)
<b>Underwriting results</b>		<b>(16,644,246)</b>	<b>(41,635,621)</b>
Investment income	24	5,783,237	4,731,968
Rental income		3,407,500	1,645,000
Other income	25	50,590,346	117,932,439
Other expenses	26	(11,549,567)	(14,840,045)
		48,231,516	109,469,362
<b>Results of operating activities</b>		<b>31,587,270</b>	<b>67,833,741</b>
Finance cost	27	(114,129)	(49,720)
<b>Profit before levies and taxation</b>		<b>31,473,141</b>	<b>67,784,021</b>
Levies	28.1	(94,244)	-
<b>Profit before taxation</b>		<b>31,378,897</b>	<b>67,784,021</b>
Taxation	28.2	424,652	2,672,515
<b>Profit / (loss) for the year</b>		<b>31,803,549</b>	<b>70,456,536</b>
<b>Other comprehensive income:</b>			
Items that may be reclassified subsequently to profit or loss:			
Unrealized (loss) / gain on available-for-sale investments		64,412	(528,732)
Less: Related deferred tax impact		(9,662)	79,310
		54,750	(449,422)
Items that will not be reclassified subsequently to profit or loss:			
Revaluation surplus on property and equipment		34,574,000	59,715,833
Less: Related deferred tax impact		(414,990)	(2,753,792)
		34,159,010	56,962,041
<b>Other comprehensive income / (loss) for the year</b>		<b>34,213,760</b>	<b>56,512,619</b>
<b>Total comprehensive income / (loss) for the year</b>		<b>66,017,309</b>	<b>126,969,155</b>
<b>Earnings / (Loss) per share - Basic</b>	29	<b>0.64</b>	<b>1.52</b>
<b>Earnings / (Loss) per share - Diluted (Restated)</b>	29	<b>0.64</b>	<b>1.46</b>

The annexed notes form an integral part of these financial statements.

 Chairman  
 Director

 Director

 Chief Executive Officer

 Chief Financial Officer



The Pakistan General Insurance Company Limited  
Statement of Changes in Equity  
For the year ended December 31, 2024

Attributable to equity holders of the Company					
Share Capital	Revenue reserves			Capital Reserve	
Issued, subscribed and paid up	General reserves	Accumulated Profit/(loss)	Unrealized gains/(losses) on revaluation of available for sale investments - net	Surplus on revaluation of fixed assets	Total

Rupees

Balance as at January 01, 2023

464,014,500

50,985,500

(95,962,817)

405,610

23,426,202

442,868,995

Income/(loss) for the year

Other comprehensive income/(loss) for the year

Total comprehensive loss for the year

Transfer from surplus on revaluation of property (net of deferred taxation)

Balance as at December 31, 2023

Income/(loss) for the year

Other comprehensive income/(loss) for the year

Total comprehensive income for the year

Transfer from surplus on revaluation of property (net of deferred taxation)  
Right Issue 3,598,550 No. of shares @ Rs. 10 each

Balance as at December 31, 2024

The annexed notes form an integral part of these financial statements.

Chairman

Director

Director

Chief Executive Officer

Chief Accountant

-	-	70,456,536	-	-	70,456,536
-	-	-	(449,422)	-	(449,422)
-	-	70,456,536	(449,422)	-	70,007,114
-	-	222,549	-	(222,549)	-
-	-	222,549	-	(222,549)	-
464,014,500	50,985,500	(25,283,732)	(43,812)	23,203,653	512,876,109
-	-	31,803,549	-	-	31,803,549
-	-	-	54,750	-	54,750
-	-	31,803,549	54,750	-	31,858,299
-	-	265,449	-	(265,449)	-
35,985,500	-	-	-	-	35,985,500
35,985,500	-	265,449	-	(265,449)	35,985,500
500,000,000	50,985,500	6,785,266	10,938	22,938,204	580,719,908

**The Pakistan General Insurance Company Limited**  
**Statement of Cash Flows**  
**For the year ended December 31, 2024**

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>Operating cash flows</b>			
a) <b>Underwriting activities</b>			
Insurance premium received		15,051,569	3,889,327
General and management expenses paid		(27,999,953)	(26,927,302)
Net cash flow from underwriting activities		(12,948,384)	(23,037,975)
b) <b>Other operating activities</b>			
Income tax paid		(1,211,518)	(675,639)
Loan repayments received		21,900	78,000
Other operating payments		2,843,385	5,588,390
Net cash flow from other operating activities		1,653,767	4,990,751
<b>Total cash out flow from all operating activities</b>		<b>(11,294,617)</b>	<b>(18,047,224)</b>
<b>Investing activities</b>			
Profit / return received		8,384,173	4,505,356
Dividends received		-	13,112
Rentals received		3,407,500	1,645,000
(Payment) for / proceeds from investments		(5,222,192)	(111,361)
Fixed capital expenditure		(696,140)	(29,521,370)
Proceeds from sale of property and equipment		25,000	175,000
Proceeds from right issue		35,985,500	-
Proceeds from sale of investment properties		-	30,000,000
<b>Total cash in / (out) flow from investing activities</b>		<b>41,883,841</b>	<b>6,705,737</b>
<b>Financing activities</b>			
Finance cost paid		(114,129)	(49,720)
Loan Received		526,387	11,331,652
<b>Total cash in / (out) flow from financing activities</b>		<b>412,258</b>	<b>11,281,932</b>
<b>Net cash flow from all activities</b>		<b>31,001,482</b>	<b>(59,555)</b>
<b>Cash and cash equivalents at beginning of year</b>		<b>463,652</b>	<b>523,207</b>
<b>Cash and cash equivalents at end of year</b>	12	<b>31,465,134</b>	<b>463,652</b>
<b>Reconciliation to profit or loss account</b>			
Operating cash flows		(11,294,617)	(18,047,224)
Depreciation expense		(2,842,218)	(6,044,494)
Finance cost		(114,129)	(49,720)
Investment income		5,783,237	4,731,968
Rental income		3,407,500	1,645,000
Other income		3,197,140	-
Profit on disposal of investment properties and assets		16,606	114,109
Fair value adjustments		47,376,600	117,818,330
(Increase) / Decrease in assets other than cash		(19,671,939)	(60,729,595)
Decrease / (Increase) in liabilities other than borrowings		5,945,369	31,018,162
<b>Income / (Loss) after taxation</b>		<b>31,803,549</b>	<b>70,456,536</b>

The annexed notes form an integral part of these financial statements.

 Chairman
  Director
  Director
  Chief Executive Officer
  Chief Financial Officer



**1 Legal status and nature of business**

The Pakistan General Insurance Company Limited ("the Company") was incorporated in Pakistan as a public limited company on July 26, 1947 under the Companies Act, 1913 (now the Companies Act, 2017) and the shares of the Company are quoted on the Pakistan Stock Exchange Limited. The registered office and principal place of the Company is located at PGI House, 5A Bank Square, The Mall, Lahore.

The Company is engaged in non-life insurance business comprising of fire and property damage, marine, aviation and transport, motor, miscellaneous etc.

**2 Basis of preparation and statement of compliance**

**2.1 Statement of compliance**

These financial statements have been prepared in accordance with accounting and reporting standards as applicable in Pakistan. The accounting and reporting standards comprise of:

- International Financial Reporting Standards (IFRS) issued by the International Accounting Standards Board (IASB) as are notified under the Companies Act, 2017; and
- Provision of and directives issued under the Companies Act, 2017 and Insurance Ordinance, 2000, Insurance Rules, 2017 and Insurance Accounting Regulations, 2017.

In case requirements differ, provisions and directives issued under Companies Act, 2017, Insurance Ordinance, 2000, Insurance Rules, 2017 and Insurance Accounting Regulations, 2017, shall prevail.

**2.2 Basis of measurement**

These financial statements have been prepared under historical cost convention, except for:

- (a) certain property and equipment which are measured at revalued amount/Fair Value; and
- (b) certain financial instruments at fair value

**2.3 Going concern assumption**

Under going concern assumption, an entity is viewed as continuing in business for the foreseeable future and the financial statements are prepared on going concern basis unless management is going to liquidate the entity or to cease operation or has no realistic alternative but to do so.

During the current year the financial position and performance of the company was as follows:

- underwriting loss amounted to Rs. 16.64 million (2023: Rs. 41.64 million).
- negative operating cashflows amounting to Rs. 11.29 million (2023: Rs. 18.05 million).

The above conditions indicate existence of material uncertainty that may cast significant doubt about company that it may be unable to realise its assets and discharge its liabilities in the normal course of business. The Company resumed operations over the past four months before year end with a positive response, and management anticipates further operational buildup in the foreseeable future.

Based on the abovementioned factors, the management believes that the company is a going concern and accordingly the financial statements are prepared under going concern assumption.

**2.4 Significant estimates and judgements**

The preparation of financial statements in conformity with accounting and reporting standards requires the use of certain critical accounting estimates. It also requires management to exercise its judgment in the process of applying the Company's accounting policies.

The estimates / judgments and associated assumptions used in the preparation of the financial statements are based on historical experience and other factors, including expectations of future events that are believed to be reasonable under the circumstances, the result of which form the basis of making the estimates about carrying values of assets and liabilities that are not readily apparent from other sources.



Actual results may differ from these estimates. The estimates and underlying assumptions are reviewed on ongoing basis. Revisions to accounting estimates are recognised in the period in which the estimate is revised, if revision affects only that period, or in the period of the revision and future periods, if revision affects both current and future periods. The management, in process of applying accounting policies, has made following estimates and judgments which are significant to the financial statements:

- Provision for outstanding claims	- note 3.10
- Provision for unearned premium	- note 3.6
- Provision for doubtful receivables	- note 3.9
- Provision for taxation and deferred tax	- note 3.15
- Useful lives of investment properties	- note 3.3
- Useful lives and residual values of property and equipment	- note 3.1
- Provision for premium deficiency reserve	- note 3.7
- Classification of investments	- note 3.16
- Classification of impairment	- note 3.22

## **2.5 Functional and presentation currency**

These financial statements are presented in Pak Rupees which is also the Company's functional and presentation currency. All information presented in Pakistani Rupee has been rounded to the nearest rupee unless otherwise stated elsewhere in the financial statements.

## **2.6 Initial application of an accounting standard, amendment or an Interpretation to an existing standard and forthcoming requirements**

### **a) Standards, interpretations and amendments to accounting and reporting standards that are effective for the year ended December 31, 2024**

The following standards, amendments and interpretations are effective for the year ended December 31, 2024. These standards, amendments and interpretations are either not relevant to the Company's operations or are not expected to have significant impact on the Company's financial statements other than certain additional disclosures:

	<b>Effective from annual period beginning on or after:</b>
<b>Standards or Interpretations</b>	
Amendments to IFRS 7 'Financial Instruments: Disclosures' - Supplier finance arrangements	January 01, 2024
Amendments to IFRS 16 'Leases' - Amendments to clarify how a seller-lessee subsequently measures sale and leaseback transactions	January 01, 2024
Amendments to IAS 1 'Presentation of Financial Statements' - Classification of liabilities as current or non-current	January 01, 2024
Amendments to IAS 1 'Presentation of Financial Statements' - Non-current liabilities with covenants	January 01, 2024
Amendments to IAS 7 'Statement of Cash Flows' - Supplier finance arrangements	January 01, 2024

### **b) Standards, interpretations and amendments to published accounting and reporting standards and interpretations not yet effective and have not been early adopted by the Company**

The following standards, amendments and interpretations are effective for accounting periods, beginning on or after the date mentioned against each of them. These standards, interpretations and the amendments are either not relevant to the Company's operations or are not expected to have significant impact on the Company's financial statements other than certain additional disclosures:



Standards or Interpretations	Effective from annual period beginning on or after:
Amendments to IFRS 7 'Financial Instruments: Disclosures' - Amendments regarding the classification and measurement of financial instruments	January 01, 2026
Amendments to IFRS 9 'Financial Instruments' - Amendments regarding the classification and measurement of financial instruments	January 01, 2026
Amendments to IAS 21 'The Effects of Changes in Foreign Exchange Rates' - Lack of Exchangeability	January 01, 2025
Amendments to IFRS 7 'Financial Instruments: Disclosures' - Amendments regarding nature-dependent electricity contracts that are often structured as power purchase agreements (PPAs)	January 01, 2026
Amendments to IFRS 9 'Financial Instruments' - Amendments regarding nature-dependent electricity contracts that are often structured as power purchase agreements (PPAs)	January 01, 2026
IFRS 17 Insurance Contracts	January 01, 2026
Other than the aforesaid standards, interpretations and amendments, the International Accounting Standards Board (IASB) has also issued the following standards which have not been adopted locally by the Securities and Exchange Commission of Pakistan.	
- IFRS 1 First Time Adoption of International Financial Reporting Standards	
- IFRS 18 Presentation and Disclosures in Financial Statements	
- IFRS 19 Subsidiaries without Public Accountability: Disclosures	
- IFRS 17 Insurance contracts	
The SECP vide SRO 1715 (I) / 2023 dated November 21, 2023 has directed the companies engaged in insurance/takaful and re-insurance/re-takaful to follow IFRS 17 from January 01, 2026.	

### 3 Material accounting policy information

#### 3.1 Property and equipment

Property and equipment are stated at historical cost less accumulated depreciation and accumulated impairment loss, if any, except for free hold land and building on free hold land, which are stated at re-valued amount less impairment loss. Assets' residual values and their useful lives are reviewed and adjusted, if appropriate, at each reporting date. When parts of an item of property and equipment have different useful lives, they are recognized as separate items of property and equipment.

Depreciation is charged to profit or loss account by applying the reducing balance method at the rates specified in note 4 to the financial statements. Depreciation on addition to property and equipment is charged from the month in which the asset is available for use while no depreciation is charge for the month in which the asset is disposed off. The useful lives and depreciation methods are reviewed on periodic intervals to ensure that the methods and period of depreciation charged during the year are consistent with the expected pattern of economic benefits from items of property and equipment.

Subsequent costs are recognized as part of asset only when it is probable that future economic benefits associated with the item will flow to the Company and cost of an item can be measured reliably. All other repairs and maintenance costs are charged to profit or loss during the year in which they are incurred. 'Gains or losses on disposal of assets, if any, are included in profit or loss account for the year.

#### 3.2 Surplus on revaluation of property and equipment

Surplus arising on revaluation is credited to surplus on revaluation of fixed assets. The surplus on revaluation of fixed assets to the extent of incremental depreciation is transferred by the Company to its accumulated profit/ loss.



### 3.3 Investment properties

Investment property is measured at purchase cost on initial recognition including directly attributable to the acquisition of the investment property and subsequently at fair value with any change therein recognized in profit or loss account. Subsequent costs are included in the carrying amount of the investment property, only when it is probable that the future economic benefits associated with the items will flow to the Company and the cost of the item can be measured reliably. Other repair and maintenance cost are charged to profit and loss account as and when

### 3.4 Insurance contracts

Insurance contracts are those contracts where the Company (the insurer) has accepted significant insurance risk from another party (the policy holders) by agreeing to compensate the policy holders if a specified uncertain future event (the insured event) adversely affects the policy holders.

The Company underwrites non-life insurance contracts that can be categorized into fire and property damage, marine, aviation and transport, motor and miscellaneous contracts. Contracts may be concluded for a fixed term of one year, for less than one year and in some cases for more than one year.

These contracts are entered with group companies, corporate clients, and individual residing or located in Pakistan. Once a contract has been classified as an insurance contract, it remains an insurance contract for the remainder of its period, even if the insurance risk reduces significantly during this period, unless all rights and liabilities are extinguished or expired.

### 3.5 Commission

#### a) Commission income

Commission income from reinsurers is recognised at the time of issuance of the underlying insurance policy. These are deferred and recognised as liability and recognised in the profit or loss account as revenue in accordance with the pattern of recognition of the reinsurance premiums.

Profit commission, if any, under the terms of reinsurance arrangements, is recognised on accrual basis.

#### b) Commission expense

Commission expense incurred in obtaining and recording policies is deferred and recognised in profit or loss account as an expense in accordance with the pattern of recognition of premium revenue.

### 3.6 Premium

#### a) Premium

For all insurance contracts, premiums including administrative surcharge received / receivable under a policy are recognized as written at the time of issuance of policy. Where premiums for a policy are payable in instalments, full premium for duration of the policy is recognized as written at the inception of the policy and related assets set up for premiums receivable at a later date. Premiums are stated at gross of commission payable to intermediaries and exclusive of taxes and duties levied on premiums.

Premium income includes administrative surcharge that represents documentation and other charges recovered by the Company from policy holders in respect of policies issued at a rate of 5% of the premium restricted to a maximum of Rs. 2,000 per policy.

#### b) Unearned premium reserve

The unearned premium reserve is the unexpired portion of the premium including administrative surcharge, which relates to business in force at the reporting date. Unearned premiums have been calculated by applying 1/24th method as specified in the Insurance Rules, 2017.

### 3.7 Premium deficiency reserve (liability adequacy test)

At each reporting date, liability adequacy tests are performed separately for each class of business to ensure the adequacy of the unearned premium liability for that class. It is performed by comparing the expected future liability, after reinsurance, from claims and other expenses, including reinsurance expense, commissions and other underwriting expenses, expected to be incurred after financial statement date in respect of policies in force at reporting date with the carrying amount of unearned premium liability. Any deficiency is recognized by establishing a provision (premium deficiency reserve) to meet the deficit.





The expected future liability is estimated with reference to the experience during the expired period of the contracts, adjusted for the significant individual losses, which are not expected to recur during the remaining period of the policies, and expectations of future events that are believed to be reasonable. The movement in the premium deficiency reserve is recognized as an expense or income in the statement of profit or loss for the year.

### 3.8 Re-insurance contracts

Contracts entered into by the Company with reinsurers under which the Company cedes insurance risks assumed during normal course of its business and according to which the Company is compensated for losses on insurance contracts issued by the Company are classified as reinsurance contracts held.

Reinsurance premium is recognized as an expense at the time the reinsurance is ceded. Commission on reinsurance cessions are recognized in accordance with the policy of recognizing premium revenue. Reinsurance assets represent balances due from reinsurance companies and reinsurance recoveries against outstanding claims.

Reinsurance recoveries are estimated in a manner consistent with the outstanding claims provision and are in accordance with the reinsurance contracts. Reinsurance liabilities represent balances due to reinsurance companies and are primarily premiums payable for reinsurance contracts and are recognized at the same time when reinsurance premiums are recognized as an expense. Reinsurance assets or liabilities are derecognized when the contractual rights are extinguished or expired.

An impairment review of reinsurance assets is performed at each financial statement date. If there is objective evidence that the asset is impaired, the Company reduces the carrying amount of the reinsurance asset to its recoverable amount and recognizes that impairment loss in the profit or loss.

### 3.9 Receivables and payables

#### a) Receivables and payables related to insurance contracts

Receivables and payables related to insurance contracts are recognized when due at cost which is the fair value of the consideration given less provision for impairment, if any. If there is objective evidence that the insurance receivable is impaired, as a result of one or more events that occurred after the initial recognition, the Company reduces the carrying amount of the insurance receivable accordingly and recognizes that impairment loss in the profit or loss. Provision for impairment in premium receivables is estimated on a systematic basis after analysing the receivables as per their ageing.

#### b) Creditors, accruals and provisions

Liabilities for creditors and other amounts payable are carried at cost which is the fair value of the consideration to be paid in the future for the goods and services received, whether billed or not billed to the Company.

Provisions are recognized when the Company has a legal or constructive obligation as a result of a past event and it is probable that outflow of resources embodying economic benefits will be required to settle the obligation and a reliable estimate can be made of the amount of obligation. However, the provisions are reviewed at each reporting date and adjusted to reflect current best estimates.

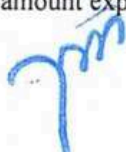
### 3.10 Claims

#### a) Claim expenses

Claims are charged to profit or loss account as incurred based on estimated liability for compensation owed under the insurance contracts. It includes claims handling costs that are directly related to the processing and settlement of claims, a reduction for the value of salvage and other recoveries and any adjustments to claims outstanding from

#### b) Provision for outstanding claims

A liability for outstanding claims is recognized in respect of all claims incurred up to the financial statement date, which is measured at the undiscounted value of expected future payments. Provision for outstanding claims include amounts in relation to claims reported but not settled, claims incurred but not reported (IBNR) and expected claims settlement costs. Reinsurance recoveries against outstanding claims are recognized as an asset and measured at the amount expected to be received.





**c) Claims reported but not settled**

Provision for liability in respect of claims reported but not settled at the financial statement date is made on the basis of individual case estimates. The case estimates are based on the assessed amounts of individual losses and where loss assessments have not been carried out, the estimates are established in light of currently available information, past experience of similar claims and in some cases in relation to the sums insured. Case estimates are reviewed periodically to ensure that the recognized outstanding claim amounts are adequate to cover expected future payments including expected claims settlement costs and are updated as and when new information becomes available.

**d) Claims incurred but not reported (IBNR)**

The provision for claims incurred but not reported (IBNR) at balance sheet date is based on an analysis of the past claims reporting pattern experienced by the Company. The provision for IBNR has been accounted for on the basis whereby all claims incurred before preceding year but reported up to current year were aggregated and the ratio of such claims to outstanding claims at preceding year has been applied to outstanding claims except exceptional losses at current year to arrive at liability for IBNR. The analysis is carried out separately for each class of business.

**3.11 Segment reporting**

An operating segment is a component of the Company that engages in business activities from which it may earn revenues and incur expenses including revenues and expenses that relate to transactions with any of the Company's other components. All operating segments' results are reviewed regularly by the Company to make decisions about resources to be allocated to the segment and assess its performance, and for which discrete financial information is available.

The Company presents segment reporting of operating results using the classes of business as specified under Insurance Ordinance, 2000 and Insurance Rules, 2017 as the primary reporting format. The Company has four primary business segments for reporting purposes namely, fire and property damage, marine, motor and miscellaneous. The nature and business activities of these segments are:

<b>Fire and property damage</b>	damages caused by fire, riot, explosion, flood and other coverage.
<b>Marine, aviation and transport</b>	coverage against cargo risk, war risk and in inland transit.
<b>Motor</b>	car coverage and indemnity against third party loss.
<b>Others</b>	Other classes includes mainly crops, live stocks, engineering etc.

Assets, liabilities and capital expenditures that are directly attributable to segments have been assigned to them while the carrying amount of certain assets used jointly by two or more segments have been allocated to segments on a reasonable basis. Those assets and liabilities, which cannot be allocated to a particular segment on reasonable basis are reported as unallocated corporate assets and liabilities.

**3.12 Cash and cash equivalents**

Cash and cash equivalents are carried in the balance sheet at cost. For the purpose of cash flow statement, cash and cash equivalents consists of cash in hand, stamps in hand and deposits with banks in current and saving accounts.

**3.13 Revenue recognition**

**a) Premium income**

The revenue recognition policy for premiums is given under note 3.6 to the financial statements.

**b) Commission income**

The revenue recognition policy for commission income is given under note 3.5 to the financial statements.

**c) Return on investments and dividend income**

Income from held to maturity investments is recognized on a time proportion basis taking into account the effective yield on the investments. Gain or loss on sale of available for sale investments and investments at fair value through OCI and held for trading are recognized in profit or loss as per the relevant provisions of IFRS 09.

Dividend income and entitlement of bonus shares are recognized when the Company's right to receive such dividend and bonus shares is established.



**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2024**

**d) Rental income**

Rental income on investment properties is recognized over the term of lease.

**e) Miscellaneous income**

Other revenues are recognized on accrual basis.

**f) Dividend Income**

Dividend income is recognized when received.

**3.14 Employees' retirement benefits**

The Company operates a defined contribution plan a funded provident fund scheme for all its permanent employees. Monthly contribution is made by the Company at the rate of 10% of basic salary and the same is charged to profit or loss.

**3.15 Taxation**

Income tax expense comprises current and deferred tax. Income tax expense is recognized in the profit or loss, deferred tax is charged to profit or loss except to the extent that it relates to items recognized directly in other comprehensive income or in equity, in which case it is recognized in other comprehensive income or in equity.

**a) Current**

Provision for current taxation is based on taxable income determined in accordance with the prevailing law for taxation of income and is calculated using enacted rates of taxation after taking into account tax credits and rebates available if any. Charge for current taxation also includes adjustments relating to prior years which arise from assessments finalized during a year or required by any other reason.

**b) Levy**

During the year, the Institute of Chartered Accountants of Pakistan issued guidance namely "IAS 12 Application Guidance on Accounting for Minimum Taxes and Final Taxes" through circular No. 7/2024 dated May 15, 2024, and defined the following two approaches for bifurcation of tax between current and minimum taxes. Given that the Company is subject to income tax at the normal corporate tax rate of 29% under the prevailing tax laws of Pakistan and does not fall under the minimum tax or final tax regime, this guidance does not impact its financial statements. The Company recognizes its income tax expense strictly in accordance with IAS 12 – Income Taxes, based on taxable income. Therefore, the requirement to classify any portion of the tax as a levy under IFRIC 21 or IAS 37 is not applicable.

**c) Deferred**

Deferred tax is recognized using the balance sheet liability method for all temporary differences between the amounts attributed to assets and liabilities for financial reporting purposes and the amounts used for taxation purposes. The amount of deferred tax recognized is based on the expected manner of realization or settlement of the carrying amount of the assets and liabilities using effective tax rates enacted at the reporting date.

A deferred tax asset is recognized only to the extent that it is probable that future taxable profits will be available against which the asset can be utilized. Deferred tax assets are reduced to the extent that it is no longer probable that the related tax benefit will be realized.

**3.16 Investments**

**a) Initial measurement**

These are initially measured at fair value plus transaction costs that are directly attributable to its acquisition. The Company classifies its financial assets as (a) at fair value through profit or loss (b) at fair value through other comprehensive income and (c) measured at amortized cost.





**b) Subsequent measurement**

- |      |                                                                     |                                                                                                                                                                                                                                                                                                                                                                                                  |
|------|---------------------------------------------------------------------|--------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------------|
| i)   | Financial assets at fair value through profit or loss               | Subsequently measured at fair value. Net gains and losses, interest or dividend income, are recognized in statement of profit or loss.                                                                                                                                                                                                                                                           |
| ii)  | Financial assets measured at amortized cost                         | Subsequently measured at amortized cost using the effective interest method. The amortized cost is reduced by impairment losses. Interest income, foreign exchange gains and losses and impairment are recognized in the statement of profit or loss.                                                                                                                                            |
| iii) | Debt investments at fair value through other comprehensive income   | These are subsequently measured at fair value. Interest / Mark-up income calculated using effective interest method, foreign exchange gains and losses and impairment are recognized in profit or loss. Other net gains and losses are recognized in other comprehensive income. On derecognition gains and losses accumulated in other comprehensive income are reclassified to profit or loss. |
| iv)  | Equity investments at fair value through other comprehensive income | These assets are subsequently measured at fair value. Dividends are recognized as income in the statement of profit or loss unless the dividend clearly represents a recovery of part of the cost of the investment. Other net gains and losses are recognized in other comprehensive income and are never reclassified to the statement of profit or loss.                                      |

**c) De-recognition**

These are derecognised when rights to receive cash flows from assets have expired or transferred and the Company has transferred substantially all risks and rewards of ownership. Assets or liabilities that are not contractual in nature and are created as a result of statutory requirements imposed by government are not financial instruments.

**3.17 Offsetting of financial assets and financial liabilities**

Financial assets and liabilities are set off and only net amount is reported in statement of financial position when there is a legally enforceable right to set off recognized amount and the Company intends to either settle on a net basis, or to realize asset and settle the liability simultaneously.

**3.18 Foreign currencies**

Revenue transactions in foreign currencies are recorded at the rates prevailing on the date of the transactions. Income and expense amounts relating to foreign branches have been translated at the applicable exchange rates. Monetary assets and liabilities in foreign currencies are translated at the rates of exchange prevailing on reporting date. Exchange gains or losses are taken into profit or loss.

**3.19 Management expenses**

Expenses of management allocated to underwriting business represent directly attributable expenses and indirect expenses allocated to the various classes of business on the basis of gross premium revenue. Expenses not allocable to underwriting business are charged as administrative expenses.

**3.20 Dividends, bonus shares and reserve appropriation**

Dividend to shareholders is recognized as liability in the period in which it is approved. Similarly, reserve for issue of bonus shares is recognized in the year in which such issue is approved.

**3.21 Financial instruments**

Financial instruments include cash and bank balances, loans to employees, investments, premiums due but unpaid, amount due from / to other insurers / reinsurers, accrued investment income, reinsurance recoveries against outstanding claims, security deposits, other receivables, outstanding claim liabilities, accrued expenses, agents' balances, other creditors, deposits and unclaimed dividends.



**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2024**

All the financial assets and liabilities are recognized at the time when the Company becomes a party to contractual provisions of instrument and de-recognized when the Company loses control of contractual rights that comprise the financial assets and in case of financial liabilities when the obligation specified in the contract is discharged. Any gain or losses on de-recognition are taken to income directly.

**3.22 Impairment**

A financial asset is assessed at each financial statement date to determine whether there is any objective evidence that it is impaired. A financial asset is considered to be impaired if there is objective evidence that one or more events have had a negative effect on the estimated future cash flows of that asset. If a decline in fair value is significant or prolonged, then there is objective evidence of impairment, regardless of how long management intends to hold the asset. The carrying amount of non-financial assets is reviewed at each financial statement date to determine whether there is any indication of impairment of any asset or a group of assets. If such indication exists, the recoverable amount of such asset is estimated. The recoverable amount of an asset is the greater of its value in use and its fair value less costs to sell. An impairment loss is recognized if the carrying amount of an asset exceeds its estimated recoverable amount. All impairment losses are recognized in the profit or loss. Provisions for impairment are reviewed at each reporting date and are adjusted to reflect the current best estimates. Changes in the provisions are recognized as income or expense.

**3.23 Related party transactions**

Transactions with related parties are priced on arm's length basis other than that stated elsewhere in the financial statements. Prices for these transactions are determined on the basis of comparable uncontrolled price method, which sets the price by reference to comparable goods and services sold in an economically comparable market to a buyer unrelated to the seller.

**3.24 Earnings per share**

The Company presents basic and diluted earnings per share (EPS) data for its ordinary shares. Basic EPS is calculated by dividing the profit or loss attributable to ordinary shareholders of the Company by the weighted average number of ordinary shares outstanding during the year. Diluted EPS is determined by adjusting the profit or loss attributable to ordinary shareholders and the weighted average number of ordinary shares outstanding for the effects of all dilutive potential ordinary shares.



4 Property and equipment

Note

31 December  
2024

31 December 2023

Operating assets

4.1

197,428,979	164,924,451
197,428,979	164,924,451

4.1 Operating assets - Owned

	2024				2023			
	Cost / Revaluation		Depreciation		Cost / Revaluation		Depreciation	
	As at January 01, 2024	Addition/(deficit) due to surplus revaluation/ Adjustments	As at December 31, 2024	As at January 01, 2024	Disposals	Charge for the year	Addition/(deficit) due to surplus revaluation/ Adjustments	As at December 31, 2024
Land and buildings	-	-	-	-	-	-	-	-
- cost	-	-	-	-	-	-	-	-
- revaluation	125,145,000	33,143,000	158,288,000	6,765,748	-	1,431,000	(8,196,748)	158,288,000
Land	35,385,748	1,431,000	28,620,000	-	-	-	-	28,620,000
Buildings	160,530,748	34,574,000	186,908,000	6,765,748	-	1,431,000	(8,196,748)	186,908,000
Furniture and fixtures	14,172,679	-	14,235,419	12,270,454	-	191,791	-	12,462,245
Office equipment	11,243,173	-	11,961,573	7,335,500	-	418,822	-	7,754,322
Arms and ammunition	28,229	-	28,229	26,659	-	157	-	26,816
Bicycles	145,176	-	145,176	133,247	-	1,193	-	134,440
Motor vehicles	64,925,201	-	64,840,201	59,589,147	(76,606)	799,255	-	60,311,796
	251,045,206	34,574,000	278,118,598	86,120,755	(76,606)	2,842,218	(8,196,748)	80,689,619
								197,428,979

	2024				2023			
	Cost / Revaluation		Depreciation		Cost / Revaluation		Depreciation	
	As at January 01, 2023	Revaluation for the year	As at December 31, 2023	As at January 01, 2023	Disposals	Charge for the year	Addition due to surplus revaluation	As at December 31, 2023
Land and buildings	109,967,839	(109,967,839)	-	50,462,490	-	-	(50,462,490)	-
- cost	43,641,362	(43,641,362)	-	10,646,711	-	-	(10,646,711)	-
- revaluation	-	125,145,000	125,145,000	-	-	-	-	125,145,000
Land	-	29,185,748	6,200,000	11,610,748	-	4,650,833	(9,495,833)	6,765,748
Buildings	153,609,201	721,547	160,530,748	72,719,949	-	4,650,833	(70,605,034)	153,765,000
Furniture and fixtures	14,172,679	-	14,172,679	12,059,096	-	211,358	-	12,270,454
Office equipment	11,117,673	-	11,243,173	6,907,124	-	428,376	-	7,335,500
Arms and ammunition	28,229	-	28,229	26,484	-	175	-	26,659
Bicycles	145,176	-	145,176	131,921	-	1,326	-	133,247
Motor vehicles	65,525,201	-	64,925,201	59,375,830	(539,109)	752,426	-	59,589,147
	244,598,139	721,547	251,045,206	151,220,404	(539,109)	6,044,494	(70,605,034)	86,120,755
								164,924,451

*Handwritten signature*



4.1.1 Details of property and equipment disposed off during the year, are as follows:

Particular of asset	Cost	Accumulated Depreciation	Written down value	Sale Proceeds	Gain / (Loss) on disposals	Mode of disposal	Particulars of Purchaser	Status
----- Rupees -----								
<b>Motor vehicles</b>								
LEM-3379-14 Honda 100 CC	85,000	76,606	8,394	25,000	16,606	↳ Negotiations -	Mr. Zaheer Ahmed	Employee
	85,000	76,606	8,394	25,000	16,606			

4.1.2 Particulars of immovable property (i.e. land and building) in the name of Company are as follows

Location	Usage of immovable property	Total Area
B-21-5S/10 Aurangzeb Market, Sialkot	Branch Office	240 sq. ft
58-C Trust plaza, Gujranwala	Branch Office	308 sq. ft
Office no. 11 Kokab Centre, Faisalabad	Branch Office	1 marla and 215 sq. ft
11 imperial bank square, Lahore	Head Office	6 marla and 198 sq. ft
Room no. 13 hill view plaza, Islamabad	Branch Office	566 sq. ft

4.1.3 There are no assets held by third parties and assets with zero values.

4.1.4 Forced sale value of freehold land, buildings on freehold land of the company as per revaluation report is as follows:

Land	134,544,000
Building	24,327,000
	<u>158,871,000</u>

4.1.5 Book value without revaluation surplus

Had there been no revaluation, the cost, accumulated depreciation, and book value of revalued property (land and buildings) at year end would have been as follows:

Cost	116,167,839
Accumulated depreciation	(54,309,335)
Book Value	<u>61,858,504</u>

31 December 2024	31 December 2023
----- Rupees -----	
116,167,839	116,167,839
(54,309,335)	(51,053,624)
<u>61,858,504</u>	<u>65,114,215</u>

4.1.6 Market value of land & buildings amounts to Rs. 186.908 million based on a valuation carried out by independent valuer, as at December 31, 2024.

4.1.7 Valuation techniques

The valuation of land and building was determined by external independent property valuers Al-Hadi Financial & Legal Consultants having appropriate recognized professional qualifications and experience. The valuation of land and building has been categorized as a Level 3 fair value (based on the inputs to the valuation techniques used). The valuers have arranged enquiries and verification from various estate agents, brokers and dealers, the location and condition of the property, size, utilization and current trends in price of real estate including assumptions that ready buyers are available in the current scenario and analysed through detailed market surveys to determine the better estimates of the fair value.

4.1.8 Accumulated depreciation at the date of the revaluation is eliminated against the gross carrying amount of the asset and the net amount is restated to the revalued amount of the asset.

5 Investment property

Land	297,368,999
Building	73,345,201
Fair value adjustment	47,376,600
	<u>418,090,800</u>

31 December 2024	31 December 2023
----- Rupees -----	
297,368,999	202,860,834
73,345,201	50,035,036
47,376,600	117,818,330
<u>418,090,800</u>	<u>370,714,200</u>

5.1 Investment property as at December 31, 2024 consists of the following:

- Property situated at New chali Karachi with an area of 779 Sq. ft.
- Property situated at Johar town, Lahore with an area of 1 kanal
- Property situated at Muhafiz Town Lahore with an area of 17 marla and 175 sq. ft.
- Property situated at Block Y, Phase 3C, DHA lahore with an area of 4 Marla
- Property situated at Block Z, Phase 3 DHA Lahore with an area of 10 marla

5.2 Market value of these investment properties amounts to Rs. 418.090 million based on a valuation carried out by independent valuer, as at December 31, 2024.

5.3 The valuation of land and building was determined by external independent property valuers Al-Hadi Financial & Legal Consultants having appropriate recognized professional qualifications and experience. The valuation of land and building has been categorized as a Level 3 fair value (based on the inputs to the valuation techniques used). The valuers have arranged enquiries and verification from various estate agents, brokers and dealers, the location and condition of the property, size, utilization and current trends in price of real estate including assumptions that ready buyers are available in the current scenario and analyzed through detailed market surveys to determine the better estimates of the fair value.

5.4 Forced sale value of freehold land, buildings on freehold land of the company as per revaluation report is as follows:

Land	291,730,200
Building	63,646,980
	<u>355,377,180</u>

6 Investments Equity securities

Fair Value through other comprehensive Income - Investment in quoted equities

31 December 2024					
	Face value per share	Number of shares	Cost of shares	Accumulated Unrealized gain / (loss) on re- measurement	Carrying value
	Rupees	Number	Rupees	Rupees	Rupees
Bank Al-Falah Limited	10	5	109	308	417
Silk Bank Limited	10	7,398	15,233	(7,687)	7,546
Soneri Bank Limited	10	1,872	19,822	13,350	33,172
Summit Bank Limited	10	450	1,050	(24)	1,026
Bank of Khyber	10	199	231	2,708	2,939
IGI Holding	10	36	4,950	1,322	6,272
JS Bank Limited	10	5,000	20,874	24,426	45,300
MCB Bank limited	10	106	57,799	(27,978)	29,821
Meezan Bank Limited	10	46	1,168	9,963	11,131
Zeal Pak Cement Limited	10	10,000	4,400	(4,400)	-
Shabbir Tiles & Ceramics	5	210	4,226	(847)	3,379
LSE Capital venture	10	26	52	66	118
SNGP Limited	10	172	4,735	14,519	19,254
Best Way Cement Limited	10	100	28,000	7,872	35,872
Pakistan Telecommunication ltd	10	600	37,092	(20,730)	16,362
		26,220	199,741	12,868	212,609

31 December 2023					
Face value per share	Number of shares	Cost of shares	Accumulated Unrealized gain / (loss) on re-measurement	Carrying value	
Rupees	Number	Rupees	Rupees	Rupees	
Bank Al-Falah Limited	10	5	109	134	243
Silk Bank Limited	10	7,398	15,233	(7,169)	8,064
Soneri Bank Limited	10	1,872	19,822	(166)	19,656
Summit Bank Limited	10	450	1,050	(24)	1,026
Bank of Khyber	10	199	231	2,191	2,422
IGI Holding	10	36	4,950	(977)	3,973
JS Bank Limited	10	5,000	20,874	24,326	45,200
MCB Bank limited	10	106	57,799	(39,509)	18,290
Meezan Bank Limited	10	46	1,168	6,255	7,423
Zeal Pak Cement Limited	10	10,000	4,400	(4,400)	-
Shabbir Tiles & Ceramics	5	210	4,226	(1,233)	2,993
Modaraba Al-Mali	10	26	52	66	118
SNGP Limited	10	172	4,735	7,910	12,645
Best Way Cement Limited	10	100	28,000	(9,194)	18,806
Pakistan Telecommunication ltd	10	600	37,092	(29,754)	7,338
		26,220	199,741	(51,544)	148,197



**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
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	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>7 Investments Debt securities</b>			
Held to maturity   Government debt securities	7.1	50,641,021	45,594,602

	Maturity Year	Effective yield % age per annum	31 December 2024	31 December 2023
			----- Rupees -----	
<b>7.1 Government debt securities</b>				
Pakistan Investment Bonds	2030	12.55%	15,784,743	14,512,057
Pakistan Investment Bonds	2025	9.75%	2,466,757	2,205,968
Pakistan Investment Bonds	2026	9.75%	1,055,737	1,008,689
Pakistan Investment Bonds	2026	9.75%	6,502,900	5,958,587
Pakistan Investment Bonds	2026	8.75%	23,605,532	21,909,301
Pakistan Investment Bonds	2025	19.00%	1,007,717	-
Pakistan Investment Bonds	2025	17.75%	217,635	-
			50,641,021	45,594,602

**7.1.1 Statutory deposits**

Company has deposited following securities with State Bank of Pakistan pursuant to the requirements of clause (a) of sub - section 2 of section 29 of Insurance Ordinance, 2000:

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
Pakistan Investment Bonds - face value		58,000,000	52,800,000
Cash deposit (included in cash at bank)	12	92,920	92,920
		58,092,920	52,892,920

**8 Loans and other receivables**

**Considered good**

Loan to employees	8.1	-	46,900
Accrued interest on investment income		2,012,810	1,400,000
		2,012,810	1,446,900

**8.1** Loan to employee amounting to Rs. 0.0469 million (2023: Rs. Nil) was written off during the year and charged to profit or loss..

**9 Insurance / reinsurance receivables**

**Unsecured but considered good**

Due from insurance contract holders		10,826,499	-
-------------------------------------	--	------------	---

**9.1** Insurance/ reinsurance receivables amounting to Rs. Nil (2023: Rs. 54.63 million) was written off during the year and charged to profit or loss..

**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2024**

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>10 Deferred taxation</b>			
Deferred tax credits arising in respect of:			
Tax depreciation allowance		(8,667,833)	(5,313,149)
Accrued interest income		(583,715)	(406,000)
Unrealized gain on available-for-sale investments		(3,732)	14,948
Deferred tax debits arising in respect of:			
Tax losses		89,476,088	76,997,986
Turnover tax		94,244	-
		<u>80,315,052</u>	<u>71,293,785</u>

**10.1** During the year, Deferred Tax Asset amounting to Rs. 80.23 million (2023: Rs. 71.29 million) has not been recognized as the company do not foresee taxable temporary difference or taxable profits in near future.

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>11 Taxation - Payment less provisions</b>			
Balance at beginning of the year		2,407,174	1,733,503
Add: Paid / Deducted during the year		1,211,516	675,638
Less: Provision for taxation	28	(94,244)	(1,967)
Balance at end of the year		<u>3,524,446</u>	<u>2,407,174</u>

<b>12 Cash and bank</b>			
Cash and cash equivalents	12.1	48,957	55,762
Cash at bank	12.2	31,416,177	407,890
		<u>31,465,134</u>	<u>463,652</u>

<b>12.1 Cash and cash equivalents</b>			
Cash in hand		39,192	55,762
Revenue stamps and others		9,765	-
		<u>48,957</u>	<u>55,762</u>

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>12.2 Cash at bank</b>			
Current accounts		444,310	308,501
Saving accounts	12.2.1	30,878,947	6,469
Cash with State Bank of Pakistan	12.2.2	92,920	92,920
		<u>31,416,177</u>	<u>407,890</u>

**12.2.1 Cash at bank - on saving accounts**

Mark up in respect of savings accounts ranges between 16.00 % to 20.55% (2023: 14.50% to 20.55%) per annum.

**12.2.2 Cash with State Bank of Pakistan**

This represents deposit with State Bank of Pakistan pursuant to the requirements of clause (a) of sub - section 2 of section 29 of Insurance Ordinance, 2000.



**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2024**

	31 December 2024	31 December 2023	31 December 2024	31 December 2023
	----- Number of shares -----		----- Rupees -----	
<b>13 Share capital</b>				
<b>Authorized share capital</b>				
Ordinary shares of Rs. 10 each	50,000,000	50,000,000	500,000,000	500,000,000
<b>Issued, subscribed and paid up capital</b>				
Ordinary shares of Rs. 10 each				
- Fully paid in cash	20,000,000	20,000,000	200,000,000	200,000,000
- Right issue during the period	3,598,550	-	35,985,500	-
- Fully paid as bonus shares	26,401,450	26,401,450	264,014,500	264,014,500
	50,000,000	46,401,450	500,000,000	464,014,500

**13.1** In compliance with the SECP's directive issued on March 29, 2024, the Company has successfully met its minimum paid-up capital requirement of Rs. 500 Million by issuing 3,598,550 right shares at a price of Rs. 10 per share.

**13.2** The Company has only one class of ordinary shares. The holder of ordinary shares are entitled to receive dividend as declared and are entitled to vote at meetings of the Company.

**13.3** The Company has no reserved shares for issue under option and sales contracts.

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>14 Reserves</b>			
<b>Revenue reserves</b>			
General reserve	14.1	50,985,500	50,985,500
<b>Capital reserves</b>			
Revaluation reserve for unrealized (loss) / gain - net		10,938	(43,812)
		50,996,438	50,941,688

**14.1** This represents distributable profits utilizable at the discretion of the board of directors, in accordance with the relevant provisions of the Companies Act, 2017.

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>15 Surplus on revaluation of fixed assets</b>			
At beginning of the year		217,542,035	158,139,651
Add:			
Surplus arised during the year-net		34,159,010	56,962,041
Prior year impairment loss reversed		-	-
Related deferred tax liability		414,990	2,753,792
		34,574,000	59,715,833
Less:			
Disposal of fixed assets		-	-
Related deferred tax liability		-	-
		-	-
Less: Transferred to equity in respect of:			
Incremental depreciation on revalued assets		265,449	222,549
Related deferred tax liability		108,423	90,900
		373,872	313,449
Closing balance-gross		251,742,163	217,542,035



**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2024**

Less: Related deferred tax liability  
Revaluation at the beginning of the year  
Related deferred tax liability on addition to surplus  
Effect of change in tax rate  
Amount transferred due to disposal  
Amount realized during the year on account of incremental depreciation  
  
At end of the year

137,376,341	134,713,449
414,990	2,753,792
-	-
-	-
(108,423)	(90,900)
137,682,908	137,376,341
114,059,255	80,165,694

	Note	31 December 2024	31 December 2023
		----- Rupees -----	

**16 Loan from Director**

Loan from Director - unsecured

16.1	11,858,039	11,331,652
------	------------	------------

**16.1** The Company has obtained interest free loan from director to meet the day to day working capital requirements of the Company. The loan is repayable on demand.

	Note	31 December 2024	31 December 2023
<b>17 Insurance / Reinsurance payables</b>			
Due to other insurers / reinsurers	17.1	5,110,126	-

**17.1** This represents Rs. Nil (2023: Rs. Nil) payable to Pakistan Reinsurance Company Limited.

**18 Other creditors and accruals**

Federal excise duty / sales tax	1,793,543	-
Federal insurance fee	112,172	-
Commission payable	4,872,864	-
Rent Payable	1,763,990	-
Accrued expenses	2,236,551	3,132,075
Withholding tax payable	425,019	304,612
Payable to employees' provident fund	-	12,032
Unclaimed dividend	657,622	657,622
Others	1,310,471	423,034
	13,172,232	4,529,375

**19 Contingencies and commitments**

**19.1** Securities & Exchange Commission of Pakistan (SECP) passed orders dated May 05, 2023 and September 04, 2023 against the Company under the relevant jurisdiction of the SECP by penalizing the Company with certain amounts in the respective orders distinctively. Though, The Company, based on reasonable grounds and advice of legal counsel expects that the ultimate outcome of the case will be in the favour of the company and accordingly the appeals against the both said orders have been filed with the Appellate Bench Tribunal of SECP within the due time as specified under the passed orders. The appeals in both cases have been registered by SECP and the Company is awaiting the hearing of the registered appeals. Further, the Company has certain belief on the reasonable grounds that the same will be dismissed.

- 19.2 SECP had issued show cause notice ref. no. ID/Enf/PGI/2022/2385 dated January 16, 2023. Subsequently, SECP imposed penalty vide order no. ID/Enf/PGI/2022/3134 dated May 26, 2023 of Rs. 0.60 million- under section 156 and 158 of the Insurance Ordinance, 2000. This penalty was imposed on account of the established defaults of Section 11(1)(a) read with Section 28 of Insurance Ordinance, 2000 and Rule 11 of the Insurance Rules, 2017 and; Section 11(1)(c) read with Section 36 of the Insurance Ordinance, 2000 and Rule 15 of the Insurance Rules, 2017. The company has filed appeal against the said order.
- 19.3 There are certain cases pending for adjudication against the Company before Civil/Session/ Insurance Tribunal/ Lahore High Court and Supreme Court of Pakistan amounting to Rs. 71.24 million (2023: Rs. 71.24 million). The Company also filed counter suits against parties which are pending adjudication amounting to Rs. 41 million (2023: 41 million). No provision has been made in these financial statements in respect of the aforementioned matters/amounts, as the management is confident that the ultimate outcome of cases will be in favour of the Company. The legal advisor is of the considered opinion that the cases will be settled in Favor of company and the said matters are being pursued vigorously.
- 19.4 The company is involved in a tax litigation with the Assistant Commissioner Inland Revenue, with an amount of Rs. 42.19 million. An order under Section 161/205 was issued by the ACIR for the tax year 2019 on an ex-parte basis. An appeal has been filed with the Commissioner Inland Revenue (Appeals), but it has not yet been scheduled for hearing.
- 19.5 The company is involved in a tax litigation with the Assistant Commissioner Inland Revenue, with an amount of Rs. 0.14 million. An order under Section 33(1) of the Sales Tax Act, 1990, was issued by the ACIR, imposing a penalty for non-filing of sales tax returns for the tax period July 2022 to March 2023 on an ex-parte basis. An appeal has been filed with the Commissioner Inland Revenue (Appeals), but it has not yet been scheduled for hearing. Additionally, notices under Rule 44(4) and Section 161/205 of the Income Tax Ordinance, 2001, have been issued for the tax years 2020 and 2021, respectively, with proceedings still pending to date.

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>20 Net insurance premium</b>			
Written gross premium		23,972,353	-
Unearned premium reserve - opening		-	-
Unearned premium reserve - closing		(11,322,730)	-
Premium earned		12,649,623	-
Less:			
Reinsurance Premium ceded		5,110,126	-
Prepaid reinsurance premium - opening		-	-
Prepaid reinsurance premium - closing		-	-
Reinsurance expense		5,110,126	-
		<u>7,539,497</u>	<u>-</u>

	Note	31 December 2024	31 December 2023
		----- Rupees -----	
<b>21 Net insurance claims expense</b>			
Claims Paid		-	-
Outstanding claims including IBNR - closing		2,949,640	-
Outstanding claims including IBNR - opening		-	-
Claims expense		2,949,640	-
Less:			
Reinsurance and other recoveries received		-	-
Reinsurance and other recoveries in respect of outstanding claims - opening		-	-
Reinsurance and other recoveries in respect of outstanding claims - closing		-	-
Reinsurance and other recoveries revenue		<u>2,949,640</u>	<u>-</u>



**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2024**

**22 Net commission and acquisition costs**

**Commission**

Commission paid or payable  
Deferred commission expense - opening  
Deferred commission expense - closing  
Net commission

**Less:**

Commission received or recoverable  
Unearned reinsurance commission - opening  
Unearned reinsurance commission - closing  
Commission from reinsurers  
Other acquisition cost

4,888,451	-
-	-
(2,051,428)	-
2,837,023	-
-	-
-	-
-	-
-	-
-	-
2,837,023	-

**23 Management expenses**

Salaries, wages and benefits  
Entertainment  
Rent, rates and taxes  
Electricity, gas and water  
Travelling and conveyance  
Computer expenses  
Communication  
Registration, subscription and association  
Bad debts written off  
Rental Expense Vehicle  
Misc Expenses

23.1

7,200,000	4,583,864
290,163	148,706
3,123,292	2,466,520
807,155	645,886
667,401	208,988
286,550	32,000
270,181	248,112
1,722,410	4,769,617
46,900	28,464,428
3,000,000	-
983,028	67,500
18,397,080	41,635,621

**23.1 Salaries, wages and benefits**

This include contribution to provident fund amounting to Rs. Nil (2023: Rs. Nil).

Note

**31 December  
2024**

**31 December  
2023**

----- Rupees -----

**24 Investment income**

**Income from equity securities**

**Available for sale investments**

Dividend income

**Income from debt securities**

**Held to maturity investments**

Return on government debt securities

**Net realized gains / (losses) on investments**

Total investment income

Less: Investment related expenses-amortisation of PIBs

-	13,112
5,783,237	4,718,856
5,783,237	4,718,856
-	-
5,783,237	4,731,968
-	-
5,783,237	4,731,968



**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2024**

**25 Other income**

**On financial assets**

Return on bank balances

Old miscelliance recoveries

Gain on sale of investments

Liabilities no more payable

**On non-financial assets**

Gain on sale of fixed asset

Gain on disposal of investment properties

FV (loss) / gain on remeasurement of investment properties

Note

**31 December  
2024**

**31 December  
2023**

----- Rupees -----

**26 Other expenses**

Legal and Professional Charges

Salaries and allowances

Auditors' remuneration

Motor vehicle expenses

Books and periodicals

Printing and stationery

Depreciation

Office cleaning and maintenance

Advertisement

Brokerage and Commission Expense

26.1

26.2

4.5

2,619,025

1,658,407

500,000

2,340,289

-

557,013

2,842,218

441,280

506,335

85,000

11,549,567

1,571,532

2,932,252

500,000

1,966,148

-

481,061

6,044,494

1,181,258

163,300

-

14,840,045

**26.1 Salaries and allowances**

This include contribution to provident fund amounting to Rs. Nil (2023: Rs. Nil).

**31 December  
2024**

**31 December  
2023**

----- Rupees -----

**26.2 Auditors' remuneration**

Audit fee

Review of Code of Corporate Governance

Fee for interim review

Special certifications and sundry advisory services

Out of pocket expenses including government levy

250,000

50,000

150,000

45,000

5,000

500,000

250,000

50,000

150,000

45,000

5,000

500,000

**27 Finance cost**

Bank charges and commissions

114,129

49,720

**28 Levies and Taxation**

Levies and taxation

(330,408)

(2,672,515)

**28.1 Levies**

Minimum taxes

94,244

-

**28.2 Taxation**

Current Tax

Tax Expense / (income)- Prior Year

Deferred tax

28.3

-

1,967

-

-

(424,652)

(2,674,482)

(424,652)

(2,672,515)

**28.3 Current provision for taxation**

Current year's provision has been made in accordance with relevant provisions of Income tax Ordinance, 2001.

**28.4 Prior periods' taxation**

Income tax assessments of the Company have been finalized up to tax year 2023 in accordance with the deeming provisions under section 120 (1) of the Ordinance.

**28.5 Relationship between tax expense and accounting profit**

Accounting profit / (loss) for the year	31,473,141	67,784,021
Tax effect of admissible amounts for tax purposes	(31,473,141)	(67,782,054)
Tax effect of timing difference	(424,652)	(2,674,482)
	<u>(424,652)</u>	<u>(2,672,515)</u>

**28.6** The provision for current taxation represents the final tax liability under section 169 of the Income Tax Ordinance, 2001 respectively. Accordingly, tax charge reconciliation has not been prepared and presented.

**29 Earnings / (Loss) per share - Basic**

Income / (loss) after tax	Rupees	31,803,549	70,456,536
Weighted average number of ordinary shares	Number	50,000,000	46,401,450
Earnings / (loss) per share-basic	Rupees	<u>0.64</u>	<u>1.52</u>
Earnings / (loss) per share-diluted	Rupees	<u>0.64</u>	<u>1.46</u>

**30 Transactions with related parties**

Related parties comprise of directors of the company, key management personnel and post employment benefit plans. Remuneration of directors, chief executive and other executives are disclosed in note 31. All transactions with related parties are carried out on mutually agreed terms and conditions. The transactions are as follows:  
Transactions with related parties has been duly authorized by BOD.

	31 December 2024	31 December 2023
	----- Rupees -----	
Remuneration paid to directors, chief executive officer and executives	6,498,000	6,445,800
Proceed of right issue (directors, chief executive officer and executives)	10,549,610	-
Loan obtained from related parties ( note 16)	16,151,933	11,448,039
Loan paid to related parties (note 16)	16,678,320	-

**31 Remuneration of chief executive, directors and executives**

The aggregate amount charged in the financial statements for the year for remuneration, including certain benefits to the chief executive, directors and other executives of the Company is as follows:

	31 December 2024	31 December 2023	31 December 2024	31 December 2023
	--- Number ---		----- Rupees -----	
Chief executive officer	1	1	3,840,000	2,280,000
Directors	1	1	750,000	280,800
Executives	3	2	1,908,000	3,885,000
	<u>5</u>	<u>4</u>	<u>6,498,000</u>	<u>6,445,800</u>

Three executive falls under the definition of executive as laid down in the Companies Act, 2017. Moreover, managerial remuneration includes basic salary, house rent allowance and utility allowance.

The Chief Executive and directors of the Company are entitled to medical reimbursement up to a prescribed limit as per Company's policy. Remuneration to the above key management personnel are in accordance with the terms of their employment. Contribution to the provident fund is in accordance with the Company's staff services rules and other transactions with the related parties are in accordance with the agreed terms.

In addition to above the chief executive and the directors are provided with free use of Company's maintained cars and residential telephone and utility bills.

**32 Number of employees**

	31 December 2024	31 December 2023
Number of employees as at the end of year	17	8
Average number of employees during the year	13	13



33 Segment Information

Current period	For the year ended December 31, 2024					
	Fire and property damage	Marine, aviation and transport	Motor	Miscellaneous	Treaty	Total
Premium receivable (inclusive of sales tax, federal insurance fee and administrative surcharge)	432,117	161,919	12,516,191	25,194	-	13,135,421
Less:						
Sales tax	59,088	19,509	1,711,503	3,444	-	1,793,544
Stamp duty	40	11,577	785	10	-	12,412
Federal insurance fee	3,693	1,296	106,968	215	-	112,172
Gross written premium (inclusive of administrative surcharge)	369,296	129,537	10,696,935	21,525	-	11,217,293
Gross direct premium	354,906	123,369	10,563,464	20,500	-	11,062,239
Facultative inward premium	7,672,355	511,209	3,988,959	286,186	-	12,458,709
Administrative surcharge	14,390	6,168	133,471	1,025	-	155,054
Insurance premium earned	6,484,562	154,486	5,857,682	152,893	(5,110,126)	7,539,497
Insurance premium ceded to reinsurers	-	-	-	-	-	-
Net insurance premium	6,484,562	154,486	5,857,682	152,893	(5,110,126)	7,539,497
Commission income	-	-	-	-	-	-
Net underwriting income	6,484,562	154,486	5,857,682	152,893	(5,110,126)	7,539,497
Insurance claims	-	-	(2,949,640)	-	-	(2,949,640)
Insurance claims recovered from reinsurers	-	-	-	-	-	-
Net insurance claims	-	-	(2,949,640)	-	-	(2,949,640)
Commission expense	(1,903,681)	(44,041)	(861,120)	(28,181)	-	(2,837,023)
Management expenses	(15,822,940)	(376,960)	(14,293,294)	(373,073)	12,469,187	(18,397,080)
Net insurance claims and expenses	(17,726,621)	(421,001)	(18,104,054)	(401,254)	12,469,187	(24,183,743)
Underwriting results	(11,242,059)	(266,515)	(15,196,012)	(248,361)	7,359,061	(16,644,245)
Investment income						5,783,237
Rental income						3,407,500
Other income						3,213,746
Other expenses						(11,549,567)
Change in fair value of investment property						47,376,600
Finance cost						(114,129)
Profit/(Loss) before tax						31,473,142
Corporate segment assets						
Corporate unallocated assets						12,877,927
Total assets						12,877,927
Corporate segment liabilities						
Corporate unallocated liabilities						19,382,496
Total liabilities						6,778,579
						26,161,075



	Available for sale	Held to maturity Rupees	Total
<b>34 Movement in investments</b>			
As at Jan. 01, 2023	676,929	45,483,241	46,160,170
Additions	-	-	-
Disposal (sales and redemptions)	-	-	-
Fair value net gains (excluding net realized gain)	(528,732)	-	(528,732)
Unwinding of discount on debt securities	-	111,361	111,361
As at Dec. 31, 2023	148,197	45,594,602	45,742,799
Additions	-	1,225,352	1,225,352
Disposal (sales and redemptions)	-	-	-
Fair value net gains (excluding net realized gain)	64,412	-	64,412
Unwinding of discount on debt securities	-	3,821,067	3,821,067
As at Dec. 31, 2024	212,609	50,641,021	50,853,630

31 December 2024

Rupees

**35 Statement of solvency**

**Assets**

Property and equipment	197,428,979
Investment properties	418,090,800
Capital work in process	-
Investments - Equity securities	212,609
Investments - Government debt securities	50,641,021
Loans and other receivables	2,012,810
Insurance / reinsurance receivables	10,826,499
Deferred commission	2,051,428
Taxation - provision less payment	3,524,446
Cash and bank	31,465,134
<b>Total assets (A)</b>	<b>716,253,726</b>

**In-admissible assets as per section 32 (2) of the Insurance Ordinance, 2000**

Property and equipment	409,324,510
Immovable property	2,051,428
Loans and other receivables	10,826,499
Insurance / reinsurance receivables	422,202,437
<b>Total of in-admissible assets (B)</b>	<b>294,051,289</b>

**Total admissible assets (C=A-B)**

**Total liabilities**

Outstanding claims including IBNR	2,949,640
Unearned premium reserve	11,322,730
Loan from Director	11,858,039
Insurers / reinsurers payables	5,110,126
Other creditors	13,172,232
<b>Total liabilities (D)</b>	<b>44,412,767</b>

**Total net admissible assets (E=C-D)**

**Minimum solvency requirement (higher of following)**

- Method A - U/s 36(3)(a)	150,000,000
- Method B - U/s 36(3)(b)	1,507,899
- Method C - U/s 36(3)(c)	2,854,474

**Excess (Deficit) in net admissible assets over minimum requirements (E-F)**

99,638,522

**36 Capital management**

The Company's objectives when managing capital are to safeguard the company's ability to continue as a going concern in order to provide returns for share holders and benefit for other stakeholders and to maintain an optimal capital structure to reduce the cost of capital. In order to maintain or adjust the capital structure, the Company may adjust the amount of dividend paid to shareholders, return capital to shareholders, issue new shares or sell assets to reduce debts.

In accordance with Insurance Rules 2017, minimum paid up capital requirement to be complied with by Insurance Companies at the end of the year is Rs. 500 million. The Company is compliant with the aforementioned requirement, the above requirement is fulfilled before December 31, 2024.

### 37 Insurance risk management

The Company issues contracts that create insurance risk or financial risk or both. This section summarizes the insurance risks and the way the Company manages them.

#### 37.1 Insurance risk

The principal risk the Company faces under insurance contracts is the possibility that the insured event occurs, the uncertainty of the amount of the resulting claims i.e. the frequency and severity of claims and that the actual claims and benefit payments exceed the carrying amount of the insurance liabilities. By the very nature of an insurance contract, this risk is random and therefore unpredictable. The objective of the Company is to ensure that sufficient reserves are available to cover these liabilities.

The Company manages these risks through its underwriting strategy, adequate reinsurance arrangements and proactive claims handling. The underwriting strategy aims to minimise insurance risks with a balanced mix and spread of business classes and by observing underwriting guidelines and limits. The Company underwrites mainly property, motor, marine cargo and transportation and other miscellaneous business. These classes of insurance are generally regarded as short term insurance contracts where claims are normally intimated and settled within a short time span, usually one year. This helps to mitigate insurance risk.

Underwriting limits are in place to enforce appropriate risk selection criteria. For example, the Company has the right not to renew individual policies, it can impose deductibles and it has the right to reject the payment of a fraudulent claim. For large risks, particularly in the property segment of business, risk inspections are carried out before accepting the risks. Similarly, in case of large risks, annual renewals are also preceded by on-site surveys, where needed, risk mitigation measures are identified and communicated to the clients to improve the risk to an acceptable level.

Reinsurance arrangements in place include treaty and facultative arrangements, on proportional and non-proportional basis and also include catastrophe cover. The effect of such reinsurance arrangements is that the Company may not suffer ultimate net insurance losses beyond the Company's risk appetite in any one year.

Reinsurance arrangements in place include treaty and facultative arrangements, on proportional and non-proportional basis and also include catastrophe cover. The effect of such reinsurance arrangements is that the Company may not suffer ultimate net insurance losses beyond the Company's risk appetite in any one year.

The Company's arrangement of reinsurance is diversified such that it is neither dependent on a single reinsurer nor the operations of the Company are substantially dependent upon any single reinsurance contract. The Company obtains reinsurance cover only from companies with sound financial health.

#### 37.2 Frequency and severity of claims

Risk associated with general insurance contracts includes the reasonable possibility of significant loss as well as the frequent occurrence of the insured events. This has been managed by having in place underwriting strategy, reinsurance arrangements and proactive claim handling procedures.

The frequency and severity of claims can also be affected by several factors like political violence, environmental and economical, atmospheric disturbances, natural disasters, concentration of risks, civil riots etc. The Company manages these risks through the measures described above. The Company has limited its exposure to catastrophic and riot events by use of reinsurance arrangements.

#### 37.3 Concentration of risk

To optimise benefits from the principle of average and law of large numbers, geographical spread of risk is of extreme importance. There are a number of parameters which are significant in assessing the accumulation of risk with reference to the geographical location, the most important of which is risk survey. Once again, as the Company is under direction from SECP to cease entering into new contracts of insurance since July 2017 therefore there is no concentration of credit risk.

The Company also monitors concentration of risk by evaluating multiple risks covered in the same geographical location. For fire and property risk a particular building and neighbouring buildings, which could be affected by a single claim incident, are considered as a single location. For earthquake risk, a complete city is classified as a single location. Similarly, for marine risk, multiple risks covered in a single vessel voyage are considered as a single risk while assessing concentration of risk.

The Company evaluates the concentration of exposures to individual and cumulative insurance risks and establishes its reinsurance policy to reduce such exposures to levels acceptable to the Company.

#### 37.4 Sensitivity analysis

The Company believes that the claim liabilities under insurance contracts outstanding at the yearend are adequate. However, these amounts are not certain and actual payments may differ from the claim's liabilities provided in the unconsolidated financial statements. The impact on the profit before tax and shareholders' equity of the changes in the claim liabilities net of reinsurance is analysed below. The sensitivity to changes in claim liabilities net of reinsurance is determined separately for each class of business while keeping all other assumptions constant.





### 38 Financial risk management

The Company has exposure to the following risks from its use of financial instruments:

- Credit risk
- Liquidity risk
- Market risk (including interest / mark up rate risk and price risk)

This note presents information about the Company's exposure to each of the above risks, the Company's objectives, policies and processes for measuring and managing risk and the Company's management of capital. Further quantitative disclosures are included throughout these financial statements. The Board of Directors has overall responsibility for the establishment and oversight of the Company's risk management framework.

The Board is responsible for developing and monitoring the Company's risk management policies. The Company's risk management policies are established to identify and analyse the risks faced by the Company, to set appropriate risk limits and controls, and to monitor risks and adherence to limits. Risk management policies and systems are reviewed regularly to reflect changes in market conditions and the Company's activities. The Company, through its training and management standards and procedures, aims to develop a disciplined and constructive control environment in which all employees understand their roles and obligations. It is the Company's policy that no trading in derivatives for speculative purposes shall be undertaken. The Board of Directors reviews and agrees policies for managing each of these risks.

The Company's Audit Committee oversees how management monitors compliance with the Company's risk management policies and procedures and reviews the adequacy of the risk management framework in relation to the risks faced by the company. The Audit Committee is assisted in its oversight role by Internal Audit. Internal Audit undertakes both regular and ad-hoc reviews of risk management control and procedures, the results of which are reported to the Audit Committee.

#### 38.1 Credit risk and concentration of credit risk

Credit risk is the risk of financial loss to the Company if a customer or counterparty to a financial instrument fails to meet its contractual obligations. The Company attempts to control credit risk by monitoring credit exposures by undertaking transactions with a large number of counterparties in various industries and by continually assessing the credit worthiness of counterparties.

Concentration of credit risk occurs when a number of counterparties have a similar type of business activities. As a result, any change in economic, political or other conditions would effect their ability to meet contractual obligations in similar manner. The Company's credit risk exposure is not significantly different from that reflected in the financial statements. The management monitors and limits the Company's exposure to credit risk through monitoring of client's exposure and conservative estimates of provisions for doubtful assets, if any. The management is of the view that it is not exposed to significant concentration of credit risk as its financial assets are adequately diversified in entities of sound financial standing, covering various industrial sectors.

The carrying amount of financial assets represents the maximum credit exposure, as specified below:

Accounts	Category of financial assets	31 December 2024	31 December 2023
		----- Rupees -----	
Investments:			
Equity securities	Available for sale	212,609	148,197
Debt securities	Held to maturity	50,641,021	45,594,602
Loans and other receivables	Loans and receivables	2,012,810	1,446,901
Insurance/reinsurance receivables	Loans and receivables	10,826,499	-
Balances with banks	Cash at Banks	31,455,369	407,890
		<u>95,148,308</u>	<u>47,597,590</u>

#### 38.1.1 Geographical concentration of credit risk

Geographically there is no concentration of credit risk.

#### 38.1.2 Securities and provisions against receivables

The Company does not hold collateral as security. There is no single significant customer in the receivables of the Company. General provision is made for the impairment of due from insurance contract holders as disclosed in note 8.1 & 9.1 to these financial statements. The remaining past due balances were not impaired as they relate to a number of policy holders and other insurers / reinsurers for whom there is no recent history of default.



	Carrying Amount	Up to One year	From 1 to 2 years	More than 2 years
----- Rupees -----				
<b>38.1.3 Age analysis of financial assets at the reporting date is as below:</b>				
<b>Year ended: December 31, 2024</b>				
Loans and other receivables	2,012,810	2,012,810	-	-
Insurance/reinsurance receivables	10,826,499	10,826,499	-	-
Cash and bank	31,465,134	31,465,134	-	-
	<u>44,304,443</u>	<u>44,304,443</u>	<u>-</u>	<u>-</u>
<b>Year ended: December 31, 2023</b>				
Loans and other receivables	1,446,901	1,446,901	-	-
Insurance/reinsurance receivables	-	-	-	-
Cash and bank	463,652	463,652	-	-
	<u>1,910,553</u>	<u>1,910,553</u>	<u>-</u>	<u>-</u>

**38.1.4 The credit quality of Company's bank balances with reference to external credit ratings is:**

	Rating	Agency	31 December 2024	31 December 2023
----- Rupees -----				
National Bank of Pakistan	AAA	PACRA	6,912	6,912
Habib Bank Limited	AAA	JCR - VIS	81,245	81,245
Allied Bank Limited	AAA	PACRA	10,322	9,894
MCB Bank Limited	AAA	PACRA	28,824	24,358
The Bank of Punjab	AA+	PACRA	241,212	110,427
United Bank Limited	AAA	JCR - VIS	17,116	17,116
Soneri Bank Limited	AA-	PACRA	326	326
The Bank of Khyber	A+	PACRA	11,093	11,093
First Women Bank Limited	A-	PACRA	7,952	7,952
Zarai Taraqiat Bank Limited	AAA	JCR - VIS	10,600	10,599
Bank Al-Falah Limited	AA+	PACRA	1,328	1,328
Habib Metropolitan Bank Limited	AA+	PACRA	10,388	10,388
Bank Al-Habib Limited	AAA	PACRA	5,511	5,512
JS Bank Limited	A1+	PACRA	30,872,608	-
Cash with State Bank of Pakistan			92,920	92,920
Unrated			17,820	17,820
			<u>31,416,177</u>	<u>407,890</u>

## 38.2 Liquidity risk

Liquidity risk is the risk that the Company will encounter difficulty in meeting its obligations associated with financial liabilities. In respect of major loss event, there is also a liquidity risk associated with the timing differences between gross cash out-flows and expected reinsurance recoveries.

### 38.2.1 Management of liquidity risk

The objective of the Company's liquidity management process is to ensure, as far as possible, that it will always have sufficient liquidity to meet its claim and other liabilities when due under both normal and stressed conditions without incurring unacceptable losses or risking damage to the Company's reputation. It includes measuring and monitoring the future cash flows on daily, monthly and quarterly basis, maintaining sufficient cash reserves in bank accounts and a portfolio of highly marketable financial assets that can be easily liquidated in the event of an unforeseen interruption to cash flows.

### 38.2.2 Maturity analysis of financial assets and liabilities

The table below analyses the Company's financial assets and liabilities into relevant maturity groupings based on the remaining period at the balance sheet date to maturity date and represents the undiscounted cash flows. The amounts in the table are the gross nominal undiscounted cash flows.

**Financial assets**

**Investments**

Equity securities

Debt securities

Loans and other receivables

Insurance / reinsurance receivables

Cash and bank

**Financial liabilities**

Outstanding claims including IBNR

Insurance / Reinsurance payables

Other creditors and accruals

December 31, 2024

Carrying  
amount

Up to one  
year

More than one  
year

----- Rupees -----

212,609	212,609	-
50,641,021	3,692,109	46,948,912
2,012,810	2,012,810	-
10,826,499	10,826,499	-
31,465,134	31,465,134	-
<u>95,158,073</u>	<u>48,209,161</u>	<u>46,948,912</u>
2,949,640	2,949,640	-
5,110,126	5,110,126	-
10,953,670	10,953,670	-
<u>19,013,436</u>	<u>19,013,436</u>	<u>-</u>

December 31, 2023

Carrying  
amount

Up to one  
year

More than one  
year

----- Rupees -----

**Financial assets**

**Investments**

Equity securities

Debt securities

Loans and other receivables

Insurance / reinsurance receivables

Cash and bank

**Financial liabilities**

Insurance / Reinsurance payables

Other creditors and accruals

148,197	148,197	-
45,594,602	-	45,594,602
1,446,901	1,446,901	-
-	-	-
463,652	463,652	-
<u>47,653,352</u>	<u>2,058,750</u>	<u>45,594,602</u>
-	-	-
4,224,763	4,224,763	-
<u>4,224,763</u>	<u>4,224,763</u>	<u>-</u>

**38.3 Market risk**

Market risk means that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market prices. The objective is to manage and control market risk exposures within acceptable parameters, while optimizing the return. The market risks associated with the Company's business activities are interest / mark up rate risk and price risk. The Company is not exposed to material currency risk.

**38.3.1 Interest / mark up rate risk**

Interest rate risk is the risk that the fair value or future cash flows of a financial instrument will fluctuate because of changes in market interest rates. Interest rate exposure arises from balances held in saving accounts with reputable banks and government securities. The Company limits interest rate risk by monitoring changes in interest rates. Other risk management procedures are the same as those mentioned in the credit risk management.

**38.3.2 Sensitivity analysis**

At the reporting date, the interest rate profile of the Company's significant interest bearing financial instruments were as follows:

	31 December 2024	31 December 2023	31 December 2024	31 December 2023
	Effective interest rate (%)		----- Rupees -----	
<b>Fixed rates</b>				
Government debt securities	8.75% to 19.00%	8.75% to 12.55%	50,641,021	45,594,602
<b>Variable rates</b>				
Investment in term deposits	-	-	-	-
Balance with banks	16.00 % to 20.55%	14.50 % to 20.55%	30,878,947	6,469



#### Fair value sensitivity analysis for fixed rate instruments

The Company does not account for any fixed rate financial assets at fair value through profit or loss. Therefore, a change in interest rates at the reporting date would not affect statement of comprehensive income and equity of the Company.

#### Cash flow sensitivity analysis for variable rate instruments

A change of 100 basis points in interest rates at the reporting date would have decreased / (increased) loss for the year by amounts shown below. It is assumed that changes occur immediately and uniformly to each category of instrument containing interest rate risk. Variations in interest rates could produce significant changes at time of early repayments. For these reasons, actual results might differ from those reflected in details specified below. Analysis assumes that all other variables remain constant.

	31 December 2024	31 December 2023	31 December 2024	31 December 2023
	Increase of 100 bps mark-up		Decrease of 100 bps mark-up	
	----- Rupees -----		----- Rupees -----	
Cash flow sensitivity - Variable rate financial assets	308,789	65	(308,789)	(65)

#### 38.3.3 Exposure to interest rate risk

A summary of the Company's interest rate gap position, categorised by the earlier of contractual re-pricing or maturity date, is as follows:

31 December 2024					
Mark-up / Return % age	Less than 1 Year	1 Year to 5 Year	More than 5 Years	Total	
		----- Rupees -----			
Assets					
Debt securities	8.75% to 19.00%	3,692,109	31,164,169	15,784,743	50,641,021
Bank balances	16.00 % to 20.55%	30,878,947	-	-	30,878,947
		34,571,056	31,164,169	15,784,743	81,519,968
31 December 2023					
Mark-up / Return % age	Less than 1 Year	1 Year to 5 Year	More than 5 Years	Total	
		----- Rupees -----			
Assets					
Debt securities	8.75% to 12.55%	-	30,734,654	14,748,587	45,483,241
Bank balances	2.50% to 5.25%	5,517	-	-	5,517
		5,517	30,734,654	14,748,587	45,488,758

#### 38.4 Price risk

Price risk represents risk that fair value of a financial instrument will fluctuate because of changes in the market prices (other than those arising from interest / mark up rate risk or currency risk), whether those changes are caused by factors specific to individual financial instrument or its issuer, or factors affecting all or similar financial instruments traded in the market. Company is exposed to equity price risk since it has investments in quoted equity securities and units of mutual funds at the reporting date.

The Company's strategy is to hold its equity investments for long time. Thus, Company's management is not concerned with short term price fluctuations with respect to its investments provided that underlying business and economic characteristics of investee remain favourable. It strives to maintain above levels of shareholders' capital to provide margin of safety against short term equity price volatility. It manages price risk by monitoring exposure in equity securities and implementing strict discipline in internal risk management and investment policies. Market prices are subject to fluctuation and consequently amount realized in subsequent sale of investment may significantly differ from market value. Furthermore, amount realized in sale of a security may be affected by the relative quantity of the security being sold. The Company has no significant concentration of price risk.



**The Pakistan General Insurance Company Limited**  
**Notes to the Financial Statements**  
**For the year ended December 31, 2024**

**38.4.1 Sensitivity analysis**

The table below summarizes Company's equity price risk as of balance sheet date and shows the effects of a change of 10% increase / (decrease) in market prices at year end. The selected hypothetical change does not reflect what could be considered to be the best or worst case scenarios. Indeed, results could be worse in Company's equity investment portfolio because of the nature of equity markets.

**The impact of hypothetical change would be as follows:**

	31 December 2024	31 December 2023
	----- Rupees -----	
Fair value	212,609	148,197
Hypothetical price change	± 10%	± 10%
Estimated fair value after hypothetical change in prices	21,261	14,820
Hypothetical variance in shareholders' equity	± 15,095	± 10,522
Hypothetical variance in loss before tax	± 15,095	± 10,522

**38.5 Foreign currency risk**

Foreign currency risk is the risk that the fair value or future cash flows of financial instruments will fluctuate because of changes in foreign exchange rates. The Company, at present is not materially exposed to currency risk as majority of the transactions are carried out in Pak Rupees.

**38.6 Fair value of financial instruments**

Fair value is amount for which asset could be exchanged or a liability settled, between knowledgeable, willing parties in an arm's length transaction. The carrying values of all financial assets and financial liabilities approximate their fair values except for equity and debt instruments whose fair values have been disclosed in their respective notes to these financial statements. Fair value is determined on the basis of objective evidence at each reporting date. The Company measures fair values using following fair value hierarchy that reflects the significance of the inputs used in making the measurements:

Level 1: Quoted market price (unadjusted) in active market for identical instrument.

Level 2: Valuation techniques based on observable inputs either directly or indirectly.

Level 3: Valuation techniques using significant unobservable inputs.

Investments	Level 1	Level 2	Level 3	31 December 2024	31 December 2023
	----- Rupees -----				
Available for sale	212,609	-	-	212,609	148,197
Held to maturity	-	-	-	-	-
- Debt securities	-	50,641,021	-	50,641,021	45,594,602
	<u>212,609</u>	<u>50,641,021</u>	<u>-</u>	<u>50,853,630</u>	<u>45,742,799</u>

**39 Corresponding figures**

The corresponding and comparative figures have been rearranged and reclassified for purpose of comparison and better presentation however there has been no significant reclassification, effecting the financial results.

**40 Date of authorization for issue**

These financial statements have been approved by the Board of Directors of the Company and are authorized for issue on May 06, 2025

 Chairman  
 Director  
 Director  
 Chief Executive Officer  
 Chief Financial Officer



**Independent Auditor's Review Report**

**To the members of The Pakistan General Insurance Company Limited on the Statement of Compliance with the Code of Corporate Governance**

We have reviewed the enclosed Statement of Compliance with the Code of Corporate Governance for Insurers, 2016 and the Listed Companies (Code of Corporate Governance) Regulations, 2019 (both herein referred to as 'the Code') prepared by the Board of Directors (the Board) of The Pakistan General Insurance Company Limited (the Company for the year ended December 31, 2024 in accordance with the requirements of regulation 36 of the Listed Companies (Code of Corporate Governance) Regulations, 2019 and provision (LXXVI) of Code of Corporate Governance for Insurers, 2016.

The responsibility for compliance with the Regulations is that of the Board of Directors of the Company. Our responsibility is to review whether the Statement of Compliance reflects the status of the Company's compliance with the provisions of the Regulations and report if it does not and to highlight any non-compliance with the requirements of the Regulations. A review is limited primarily to inquiries of the Company's personnel and review of various documents prepared by the Company to comply with the code.

As a part of our audit of the financial statements we are required to obtain an understanding of the accounting and internal control systems sufficient to plan the audit and develop an effective audit approach. We are not required to consider whether the Board of Directors' statement on internal control covers all risks and controls or to form an opinion on the effectiveness of such internal controls, the Company's corporate governance procedures and risks.

The code require the Company to place before the Audit Committee, and upon recommendation of the Audit Committee, place before the Board of Directors for their review and approval, its related party transactions. We are only required and have ensured compliance of this requirement to the extent of the approval of the related party transactions by the Board of Directors upon recommendation of the Audit Committee.

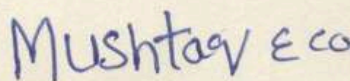
Further, below are the instances of non-compliance with the requirements of the Regulations as reflected in the paragraph reference where these are stated in the Statement of Compliance:

Paragraph Reference	Description
i. Para 11	Directors' training program/Orientation course.
ii. Para 22	Actuary is not appointed.
iii. Para 27	Rating from credit rating agency.
vi. Para 28	Setting up Grievance function.

Based on our review, except for the above instances of non-compliance, nothing has come to our attention which causes us to believe that the Statement of Compliance does not appropriately reflect the Company's compliance, in all material respects, with the Regulations as applicable to the Company for the year ended December 31, 2024.

Place: Lahore

Dated: 06-May-2025  
UDIN: CR202410724VefOaGy9Z

  
**MUSHTAQ & CO.**  
Chartered Accountants



**Engagement Partner:**  
Nouman Arshad, ACA



# STATEMENT OF COMPLIANCE

with the Code of Corporate Governance  
for Insurers, 2016 and Listed Companies  
(Code of Corporate Governance)  
Regulations, 2019

This Statement is presented in accordance with the requirements of the Code of Corporate Governance for Insurers, 2016 (the “Code”) issued by the Securities and Exchange Commission of Pakistan (SECP), and the Listed Companies (Code of Corporate Governance) Regulations, 2019 (the “Regulations”) issued by the Pakistan Stock Exchange (PSX), as applicable to the Company.



The Company has complied with the provisions of the Code and the Regulations in the following manner:

## **1. Board of Directors**

- The Board comprises an appropriate mix of executive, non-executive, and independent directors in accordance with the prescribed criteria. Currently the Board of the Company comprises seven (7) members, each bringing valuable experience, professional acumen, and strategic insight to the governance of the Company. The composition is as follows:

### Gender-wise Distribution

- (a) Male: 06
- (b) Female: 01

### Board Composition

- Independent Directors: 3
- Non-Executive Directors: 2
- Executive Director: 2

All independent directors meet the criteria of independence as laid down under the Codes.

The independent directors are appointed in terms of Section 166 (3) of the Companies Act, 2017 (the “Act”) through the process of election prescribed under Section 159 of the Act.

During the year under review, the Board of Directors remained actively engaged in fulfilling its statutory and fiduciary responsibilities, ensuring compliance with applicable laws, and upholding the Company’s Memorandum and Articles of Association. The Board worked with the vision of safeguarding shareholders’ interests, enhancing profitability, and promoting good corporate governance and stakeholder confidence.

The following directors of the Company are male and non-executive directors:

1. Mr. Chaudhry Muhammad Naeem - Non-Executive Director
2. Mrs. Bushra Shahzad - Non-Executive Director

The Board has fixed the number of directors to be elected as seven (7) which included three (3) as independent directors.

The Board of Directors appointed a Chief Executive who is a deemed director in terms of Section 188 of the Act.

The following directors of the Company are male/female and independent directors:

- Mr. Abrar Ahmed Cheema - Independent Director
- Mr. Muhammad Asad Jaweed - Independent Director
- Mr. Jamshed Mir - Independent Director

During the year, Mr. Aftab Ahmed Chaudhry and Mrs. Nasira Raees resigned from the Board and were replaced with Mr. Jamshed Mir and Mrs. Bushra Shahzad.

The Board expresses its sincere appreciation to the outgoing directors for their services and wishes them success in their future endeavours.

2. The directors have confirmed that none of them is serving as a director in more than seven listed companies, including this, Company.

3. All the resident directors of the Company are registered as taxpayers and none of them has defaulted in payment of any loan to

a banking company, a DFI or NBFIs or, being a member of stock exchange, has been declared as a defaulter by a stock exchange.

4. Two casual vacancies that occurred on the Board during the year 2024 which was duly filled and approved under fit and proper criteria of insurance companies (Sound and Prudent Management) Regulations, 2012 was granted by SECP.

5. The Company has prepared a statement of ethics and business practices and has ensured that appropriate steps have been taken to disseminate it throughout the Company along with its supporting policies and procedures.

6. The Board has developed a vision / mission statement, overall corporate strategy, and significant policies of the company. A complete record of particulars of significant policies along with the dates on which they were approved or amended has been maintained.

7. All the Powers of the Board have been duly exercised and decisions on material transactions, including appointment and determination of remuneration and terms and conditions of employment of the Chief Executive Officer, and the key officers, have been taken by the Board.

8. The meetings of the Board were presided over by the Chairman and, in his absence, by a director elected by the Board for this purpose and the Board met at least once in every quarter. Written notices of the Board meetings, along with agenda and working papers, were circulated at least seven days before the meeting. The minutes of the meetings were appropriately recorded and circulated.



9. The Board has a formal policy and transparent procedures for remuneration of directors in accordance with the Act and the Regulations.

10. The Board has established a system of sound internal control, which is effectively implemented at all levels within the Company. The Company has adopted and complied with all the necessary aspects of internal controls given in the Code.

11. The Board has not arranged an orientation course(s)/training program after the election of directors for its directors to apprise them of their duties and responsibilities.

12. The directors' report for this year has been prepared in compliance with the requirements of the Code of Corporate Governance for Insurers, 2016 and fully describes the salient matters required to be disclosed.

13. The financial statements of the Company were duly certified by the Chief Executive Officer and the Chief Financial Officer prior to being approved by the Board.

14. Except for the disclosures made in the pattern of shareholding, the Directors, Chief Executive Officer, and other executives do not have any shareholding interest in the Company.

15. The Company has complied with all the corporate and financial reporting requirements of the Code of Corporate Governance for Insurers, 2016.

16. The Board has formed the following Management Committees:

<b>UNDERWRITING / REINSURANCE COMMITTEE</b>
Abdul Haseeb Fakh (Chair)
Altaf Ahmed Siddiqi - Assistant Executive Director
Ali Shahzad - Chief Operating Officer

<b>CLAIMS REVIEW COMMITTEE</b>
Ali Shahzad - Chief Operating Officer
Abdul Haseeb Fakh - Chief Executive Officer
Altaf Ahmed Siddiqi - Assistant Executive Director

<b>RISK MANAGEMENT COMMITTEE</b>
Muhammad Asad Jaweed - Independent Director
Abdul Haseeb Fakh - Executive Director
Chaudhry Muhammad Naeem - Non-Executive Director

## 17. The Board has formed the following Board Committees:

<b>AUDIT COMMITTEE</b>
Muhammad Asad Jaweed - Independent Director (Chairman)
Abrar Ahmed Cheema - Independent Director
Chaudhry Muhammad Naeem - Non-Executive Director

<b>INVESTMENT COMMITTEE</b>
Muhammad Asad Jaweed - Independent Director
Ali Shahzad - Executive Director
Chaudhry Muhammad Naeem - Non-Executive Director

<b>Human Resource &amp; Remuneration Committee</b>
Abrar Ahmed Cheema - Independent Director (Chairman)
Chaudhry Muhammad Naeem - Non-Executive Director
Ali Shahzad - Executive Director



18. The terms of reference of the Committees have been formed, documented and advised to the Committees for compliance.

19. The frequency of the meetings of the Committees were as per following:

- Audit Committee: Once every quarter.
- Ethics, Human Resource and Remuneration Committee: Twice a year.
- Investment Committee: Twice a year.
- Management Committees: Once every Quarter.

20. The statutory auditors of the Company have been appointed from the panel of auditors approved by the Commission in terms of Section 48 of the Insurance Ordinance, 2000 (Ordinance No. XXXIX of 2000). The statutory auditors have confirmed that they have been given a satisfactory rating under the Quality Control Review program of the Institute of Chartered Accountants of Pakistan, that they or any of the partners of the firm, their spouses and minor children do not hold shares of the Company and that the firm and all its partners are in compliance with the International Federation of Accountants (IFAC) guidelines on code of ethics as adopted by the Institute of Chartered Accountants of Pakistan, that they and the partners of the firm involved in the audit is not a close relative (spouse, parent, dependent and non-dependent children) of the chief executive officer, chief financial officer, head of internal audit, company secretary or director of the company.

21. The statutory auditors or the persons associated with them have not been appointed to provide other services and the auditors have confirmed that they have observed IFAC guidelines in this regard.

22. The Board acknowledges the requirement regarding the appointment of an actuary as set out in the Code of Corporate Governance for Insurers, 2016. The process for appointing a qualified actuary is currently under consideration and will be finalized in due course in accordance with applicable regulatory requirements..

23. The Chief Executive Officer and Compliance Officer possess such qualifications and experience as required under the Code of Corporate Governance for Insurers, 2016. Moreover, the persons heading the underwriting, claims, reinsurance, risk management and grievance functions / departments possess qualification and experience of direct relevance to their respective functions, as required under Section 12 of the Insurance Ordinance, 2000 (Ordinance No XXXIX of 2000):

**Name Designation**

Abdul Haseeb Fasih	Chief Executive Officer
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Muhammad Mushtaq	Company Secretary
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Abrar Ahmed Cheema	Head of Human Resource and Remuneration Committee
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24. The Board ensures that the investment policy of the Company has been drawn up in accordance with the provisions of the Code of Corporate Governance for Insurers, 2016.

25. The Board ensures that the risk management system of the Company is in place as per the requirement of the Code of Corporate Governance for Insurers, 2016.

26. The Company has set up a risk management function / department, which carries out its task as covered under the Code of Corporate Governance for Insurers, 2016.

27. The Board ensures that as part of the Risk Management System, the Company has initiated the rating process with the Pakistan Credit Rating Agency (PACRA), which is intended to be used by its Risk Management Function and the respective Committee as a risk monitoring tool. The rating is currently under process following the resumption of underwriting operations, in accordance with the requirements of the Securities and Exchange Commission of Pakistan (SECP).

28. The Board has not set up a grievance function, which fully complies with the requirements of the Code of Corporate Governance for Insurers, 2016.

29. We confirm that all other material principles contained in the Code of Corporate Governance for Insurers, 2016 and all the requirements of regulations 3, 6, 7, 8, 27, 32, 33 and 36 of the Listed Companies (Code of Corporate Governance) Regulations, 2019 have been complied with.

**By the Order of the Board**

**Abrar Ahmed Cheema**  
**Chairman**



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# **ADDITIONAL INFORMATION**

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# Pattern of Shareholding

as at December 31, 2024

Number of shareholders		Shareholdings		Shares held
	From	To		
331	1	100		5,296
154	101	500		49,149
111	501	1,000		83,441
452	1,001	5,000		685,421
31	5,001	10,000		231,938
11	10,001	15,000		147,255
4	15,001	20,000		74,865
3	20,001	25,000		72,540
2	25,001	30,000		59,580
2	30,001	35,000		62,924
1	35,001	40,000		38,600
3	40,001	45,000		132,004
1	45,001	50,000		45,311
1	50,001	55,000		52,029
2	55,001	60,000		114,520
1	65,001	70,000		67,630
1	75,001	80,000		80,000
1	90,001	95,000		90,514
1	95,001	100,000		100,000
1	125,001	130,000		128,475
1	160,001	165,000		164,657
1	275,001	280,000		275,328
1	330,001	335,000		331,041
1	580,001	585,000		583,044
1	800,001	805,000		800,640
1	945,001	950,000		950,000
1	1,065,001	1,070,000		1,066,450
1	1,150,001	1,155,000		1,151,559
1	2,975,001	2,980,000		2,977,704
1	4,785,001	4,790,000		4,786,432
1	4,810,001	4,815,000		4,810,519
1	6,215,001	6,220,000		6,215,915
1	8,905,001	8,910,000		8,909,168
1	14,655,001	14,660,000		14,656,051
1128		50,000,000		

# Pattern of Shareholding

as at December 31, 2024

Categories of Shareholders	Shares held	Percentage
Directors, Chief Executive Officer, and their spouse and minor children	14,658,203	29.3164%
Associated Companies, undertakings and related parties	0	0.0000%
NIT and ICP	1,668	0.0033%
Banks Development Financial Institutions, Non Banking Financial Institutions	0	0.0000%
Insurance Companies	0	0.0000%
Modarabas and Mutual Funds	0	0.0000%
Shareholders holding 10% or more	32,758,838	65.5177%
General Public <ul style="list-style-type: none"><li>Local</li><li>Foreign</li></ul>	33,786,106 --	67.5722% --
Others <ul style="list-style-type: none"><li>Government Holding</li><li>Joint Stock Companies</li><li>Others</li></ul>	459,516 1,084,507 10,000	0.9190% 2.1690% 0.0200%



# Pattern of Shareholding

as at December 31, 2024

Categories of Shareholders	Shares held	Percentage
<b>Directors, CEO and their spouse and Minor Children (Name Wise)</b>		
1. Mr. Ali Shahzad	14,656,051	29.3121%
2. Mr. Abrar Ahmed Cheema	538	0.0011%
3. Mr. Abdul Haseeb Fakhri	538	0.0011%
4. Mr. Muhammad Asad Jaweed	538	0.0011%
5. Mr. Muhammad Naeem	538	0.0011%
<b>Executives</b>	-	-
<b>Public Sector Companies &amp; Corporations</b>	-	-
<b>Banks, Development Finance Institutions, Non Banking Finance Companies, Insurance Companies, Takaful, Modarabas and Pension Funds</b>	-	-
<b>Shareholders holding five percent or more voting interest in the listed company (Name Wise)</b>		
1. Mr. Ali Shahzad	14,656,051	29.3121%
2. Mr. Muhammad Shahzad Habib	9,193,619	18.3872%
3. Mr. Babar Shahzad	8,909,168	17.8183%
4. Mrs. Bushra Shahzad	4,810,519	9.6210%
5. Ms. Nimra Shahzad	4,786,432	9.5729%